See a Social Security Number? Say Something!
Report Privacy Problems to https://public.resource.org/privacy
Or call the IRS Identity Theft Hotline at 1-800-908-4490
Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2008 calendar year, or tax year beginning 10-01-2008 and ending 09-30-2009

B Check if applicable

<table>
<thead>
<tr>
<th>Address change</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>Name change</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Initial return</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Termination</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amended return</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Application pending</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

C Name of organization
Northern Jaguar Project

D Employer identification number
42-1554992

E Telephone number
(520) 623-9653

F Name and address of Principal Officer
Diana Hadley
2114 W Grant Rd 121
Tucson, AZ 85745-1141

G Gross receipts $1,208,463

H(a) Is this a group return for affiliates?
Yes [−] No 

H(b) Are all affiliates included?
Yes [−] No 

(IF "No," attach a list See instructions.)

H(c) Group Exemption Number

I Tax-exempt status
501(c) (3) [insert no.] 4947(a)(1) or 527

J Web site: www.northernjaguarproject.org

K Type of organization
Corporation [ ] trust [ ] association [ ] other [ ]

L Year of Formation 2002 M State of legal domicile AZ

Part I Summary

1 Briefly describe the organization's mission or most significant activities

The mission of the Northern Jaguar Project (NJP) is to preserve and protect the world's northernmost population of the jaguar, its unique natural habitats, and all native wildlife under its protection as a flagship, keystone, and umbrella species.

2 Check this box if the organization discontinued its operations or disposed of more than 25% of its assets

3 Number of voting members of the governing body (Part VI, line 1a)

4 Number of independent voting members of the governing body (Part VI, line 1b)

5 Total number of employees (Part V, line 2a)

6 Total number of volunteers (estimate if necessary)

7a Total gross unrelated business revenue from Part VIII, line 12, column (C)

7b Net unrelated business taxable income from Form 990-T, line 34

Prior Year 2007 Current Year 2008

8 Contributions and grants (Part VIII, line 1b)

9 Program service revenue (Part VIII, line 2g)

10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)

11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)

12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)

13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)

14 Benefits paid to or for members (Part IX, column (A), line 4)

15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)

16 Professional fundraising fees (Part IX, column (A), line 11)

17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)

18 Total expenses—add lines 13–17 (must equal Part IX, line 25, column (A))

19 Revenue less expenses Subtract line 18 from line 12

20 Total assets (Part X, line 16)

21 Total liabilities (Part X, line 26)

22 Net assets or fund balances Subtract line 21 from line 20

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature of officer
Diana Hadley President

Date

Preparer's signature
Mike DeVries

Preparer's PTIN (See Gen Inst)

Date

Check if self-employed

Preparer's home address
DeVries CPAs of Arizona PC
4349 East Fifth Street
Tucson, AZ 85712-2025

Phone no (520) 288-6200

May the IRS discuss this return with the preparer shown above? (See instructions)

Yes [ ] No [ ]

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.
Part III  Statement of Program Service Accomplishments (See the instructions.)

1  Briefly describe the organization’s mission

See Additional Data Table

<table>
<thead>
<tr>
<th>Line</th>
<th>Question</th>
<th>Code</th>
<th>Expenses $</th>
<th>121,594</th>
<th>Yes/No</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?</td>
<td></td>
<td></td>
<td></td>
<td>Yes</td>
<td>No</td>
</tr>
</tbody>
</table>

If "Yes," describe these new services on Schedule O

| 3    | Did the organization cease conducting or make significant changes in how it conducts any program services? |      |            |         | Yes    | No          |

If "Yes," describe these changes on Schedule O

| 4    | Describe the exempt purpose achievements for each of the organization’s three largest program services by expenses Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported |

4a  (Code ) (Expenses $ 121,594 including grants of $ ) (Revenue $ )

See Statement Attached

4b  (Code ) (Expenses $ including grants of $ ) (Revenue $ )

4c  (Code ) (Expenses $ including grants of $ ) (Revenue $ )

4d  Other program services (Describe in Schedule O )

(Expenses $ including grants of $ ) (Revenue $ )

4e  Total program service expenses $ 121,594  Must equal Part IX, Line 25, column (B).
### Form 990 (2008)

#### Part IV Checklist of Required Schedules

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If &quot;Yes,&quot; complete Schedule A</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>2. Is the organization required to complete Schedule B, Schedule of Contributors?</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>3. Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If &quot;Yes,&quot; complete Schedule C, Part I</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>4. Section 501(c)(3) organizations Did the organization engage in lobbying activities? If &quot;Yes,&quot; complete Schedule C, Part II</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>5. Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If &quot;Yes,&quot; complete Schedule C, Part III</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>6. Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If &quot;Yes,&quot; complete Schedule D, Part I</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>7. Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If &quot;Yes,&quot; complete Schedule D, Part II</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>8. Did the organization maintain collections of works of art, historical treasures, or other similar assets? If &quot;Yes,&quot; complete Schedule D, Part III</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>9. Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If &quot;Yes,&quot; complete Schedule D, Part IV</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>10. Did the organization hold assets in term, permanent, or quasi-endowments? If &quot;Yes,&quot; complete Schedule D, Part V</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>11. Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If &quot;Yes,&quot; complete Schedule D, Parts VI, VII, VIII, IX, or XI as applicable</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>12. Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If &quot;Yes,&quot; complete Schedule D, Parts XI, XII, and XIII</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>13. Is the organization a school as described in section 170(b)(1)(A)(i)? If &quot;Yes,&quot; complete Schedule E</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>14a. Did the organization maintain an office, employees, or agents outside of the U.S.?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>14b. Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, and program service activities outside the U.S.? If &quot;Yes,&quot; complete Schedule F, Part I</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>15. Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or assistance to any organization or entity located outside the United States? If &quot;Yes,&quot; complete Schedule F, Part II</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>16. Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or assistance to individuals located outside the United States? If &quot;Yes,&quot; complete Schedule F, Part III</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>17. Did the organization report more than $15,000 on Part IX, column (A), line 11e? If &quot;Yes,&quot; complete Schedule G, Part I</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>18. Did the organization report more than $15,000 total on Part VIII, lines 1c and 8a? If &quot;Yes,&quot; complete Schedule G, Part II</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>19. Did the organization report more than $15,000 on Part VIII, line 9a? If &quot;Yes,&quot; complete Schedule G, Part III</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>20. Did the organization operate one or more hospitals? If &quot;Yes,&quot; complete Schedule H</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>21. Did the organization report more than $5,000 on Part IX, column (A), line 1? If &quot;Yes,&quot; complete Schedule I, Parts I and II</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>22. Did the organization report more than $5,000 on Part IX, column (A), line 2? If &quot;Yes,&quot; complete Schedule I, Parts I and III</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>23. Did the organization answer &quot;Yes&quot; to Part VII, Section A, questions 3, 4, or 5? If &quot;Yes,&quot; complete Schedule J</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>24a. Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? If &quot;Yes,&quot; answer questions 24b–24d and complete Schedule K. If &quot;No,&quot; go to question 25</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>24b. Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>24c. Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>24d. Did the organization act as an &quot;on behalf of&quot; issuer for bonds outstanding at any time during the year?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>25a. Did the organization participate in an excess benefit transaction with a disqualified person during the year? If &quot;Yes,&quot; complete Schedule L, Part I</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>25b. Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If &quot;Yes,&quot; complete Schedule L, Part I</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>26. Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization’s tax year? If &quot;Yes,&quot; complete Schedule L, Part II</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>27. Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If &quot;Yes,&quot; complete Schedule L, Part III</td>
<td>No</td>
<td></td>
</tr>
</tbody>
</table>
### Part IV Checklist of Required Schedules (Continued)

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>28 During the tax year, did any person who is a current or former officer, director, trustee, or key employee have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If “Yes,” complete Schedule L, Part IV.</td>
<td></td>
<td>28a No</td>
</tr>
<tr>
<td>b Have a family member who had a direct or indirect business relationship with the organization? If “Yes,” complete Schedule L, Part IV.</td>
<td></td>
<td>28b No</td>
</tr>
<tr>
<td>c Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If “Yes,” complete Schedule L, Part IV.</td>
<td></td>
<td>28c No</td>
</tr>
<tr>
<td>29 Did the organization receive more than $25,000 in non-cash contributions? If “Yes,” complete Schedule M.</td>
<td></td>
<td>29 No</td>
</tr>
<tr>
<td>30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If “Yes,” complete Schedule M.</td>
<td></td>
<td>30 No</td>
</tr>
<tr>
<td>31 Did the organization liquidate, terminate, or dissolve and cease operations? If “Yes,” complete Schedule N, Part I.</td>
<td></td>
<td>31 No</td>
</tr>
<tr>
<td>32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If “Yes,” complete Schedule N, Part II.</td>
<td></td>
<td>32 No</td>
</tr>
<tr>
<td>33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301.7701-2 and 301.7701-3? If “Yes,” complete Schedule R, Part I.</td>
<td></td>
<td>33 No</td>
</tr>
<tr>
<td>34 Was the organization related to any tax-exempt or taxable entity? If “Yes,” complete Schedule R, Parts II, III, IV, and V, line 1.</td>
<td></td>
<td>34 No</td>
</tr>
<tr>
<td>35 Is any related organization a controlled entity within the meaning of section 512(b)(13)? If “Yes,” complete Schedule R, Part V, line 2.</td>
<td></td>
<td>35 No</td>
</tr>
<tr>
<td>36 501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If “Yes,” complete Schedule R, Part V, line 2.</td>
<td></td>
<td>36 No</td>
</tr>
<tr>
<td>37 Did the organization conduct more than 5 percent of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If “Yes,” complete Schedule R, Part VI.</td>
<td></td>
<td>37 No</td>
</tr>
</tbody>
</table>
## Part V  Statements Regarding Other IRS Filings and Tax Compliance

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable.</td>
<td>3</td>
<td></td>
</tr>
<tr>
<td>1b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>1c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return.</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>2b If at least one is reported in 2a, did the organization file all required federal employment tax returns?</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>3a Did the organization have unrelated business gross income of $1,000 or more during the year covered by this return?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>3b If &quot;Yes,&quot; has it filed a Form 990-T for this year? If &quot;No,&quot; provide an explanation in Schedule O.</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>4b If &quot;Yes,&quot; enter the name of the foreign country. See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>5b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>5c If &quot;Yes,&quot; to 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>6a Did the organization solicit any contributions that were not tax deductible?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>6b If &quot;Yes,&quot; did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>7 Organizations that may receive deductible contributions under section 170(c).</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7a Did the organization provide goods or services in exchange for any quid pro quo contribution of $75 or more?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>7b If &quot;Yes,&quot; did the organization notify the donor of the value of the goods or services provided?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>7c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>7d If &quot;Yes,&quot; indicate the number of Forms 8282 filed during the year.</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>7e Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>7g For all contributions of qualified intellectual property, did the organization file Form 8899 as required?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>7h For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>8 Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>9 Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>9a Did the organization make any taxable distributions under section 4966?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>9b Did the organization make a distribution to a donor, donor advisor, or related person?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>10 Section 501(c)(7) organizations. Enter</td>
<td></td>
<td></td>
</tr>
<tr>
<td>10a Initiation fees and capital contributions included on Part VIII, line 12.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>10b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>11 Section 501(c)(12) organizations. Enter</td>
<td></td>
<td></td>
</tr>
<tr>
<td>11a Gross income from members or shareholders</td>
<td></td>
<td></td>
</tr>
<tr>
<td>11b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>12 Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>12a If &quot;Yes,&quot; enter the amount of tax-exempt interest received or accrued during the year</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Form 990 (2008)
## Part VI  Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

### Section A. Governing Body and Management

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a Enter the number of voting members of the governing body</td>
<td>8</td>
<td></td>
</tr>
<tr>
<td>1b Enter the number of voting members that are independent</td>
<td>8</td>
<td></td>
</tr>
<tr>
<td>2 Did any officer, director, trustee, or key employee have a family</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>relationship or a business relationship with any other officer, director,</td>
<td></td>
<td></td>
</tr>
<tr>
<td>trustee, or key employee?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3 Did the organization delegate control over management duties</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>customarily performed by or under the direct supervision of officers,</td>
<td></td>
<td></td>
</tr>
<tr>
<td>directors or trustees, or key employees to a management company</td>
<td></td>
<td></td>
</tr>
<tr>
<td>or other person?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4 Did the organization make any significant changes to its</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>organizational documents since the prior Form 990 was filed?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5 Did the organization become aware during the year of a material</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>diversion of the organization's assets?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6 Does the organization have members or stockholders?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>7a Does the organization have members, stockholders, or other persons</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>who may elect one or more members of the governing body?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7b Are any decisions of the governing body subject to approval by members</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>, stockholders, or other persons?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8 Did the organization contemporaneously document the meetings held or</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>written actions undertaken during the year by the following</td>
<td></td>
<td></td>
</tr>
<tr>
<td>a the governing body?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b each committee with authority to act on behalf of the governing body?</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>9a Does the organization have local chapters, branches, or affiliates?</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>9b If &quot;Yes,&quot; does the organization have written policies and procedures</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>governing the activities of such chapters, affiliates, and branches</td>
<td></td>
<td></td>
</tr>
<tr>
<td>to ensure their operations are consistent with those of the organization?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>10 Was a copy of the Form 990 provided to the organization's governing</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>body before it was filed? All organizations must describe in Schedule O</td>
<td></td>
<td></td>
</tr>
<tr>
<td>the process, if any, the organization uses to review the Form 990</td>
<td></td>
<td></td>
</tr>
<tr>
<td>11 Is there any officer, director or trustee, or key employee listed in</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>Part VII, Section A, who cannot be reached at the organization’s mailing</td>
<td></td>
<td></td>
</tr>
<tr>
<td>address? If &quot;Yes,&quot; provide the names and addresses in Schedule O</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Section B. Policies

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>12a Does the organization have a written conflict of interest policy?</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>If &quot;No&quot;, go to line 13</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b Are officers, directors or trustees, and key employees required to</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>disclose annually interests that could give rise to conflicts?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>c Does the organization regularly and consistently monitor and</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>enforce compliance with the policy? If &quot;Yes,&quot; describe in Schedule O</td>
<td></td>
<td></td>
</tr>
<tr>
<td>how this is done</td>
<td></td>
<td></td>
</tr>
<tr>
<td>13 Does the organization have a written whistleblower policy?</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>14 Does the organization have a written document retention and</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>destruction policy?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>15 Did the process for determining compensation of the following</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>persons include a review and approval by independent persons,</td>
<td></td>
<td></td>
</tr>
<tr>
<td>comparability data, and contemporaneous substantiation of the</td>
<td></td>
<td></td>
</tr>
<tr>
<td>deliberation and decision</td>
<td></td>
<td></td>
</tr>
<tr>
<td>a The organization's CEO, Executive Director, or top management</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>official?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b Other officers or key employees of the organization?</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Describe the process in Schedule O</td>
<td></td>
<td></td>
</tr>
<tr>
<td>16a Did the organization invest in, contribute assets to, or participate</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>in a joint venture or similar arrangement with a taxable entity</td>
<td></td>
<td></td>
</tr>
<tr>
<td>during the year?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b If &quot;Yes,&quot; has the organization adopted a written policy or procedure</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>requiring the organization to evaluate its participation in joint</td>
<td></td>
<td></td>
</tr>
<tr>
<td>venture arrangements under applicable Federal tax law, and taken steps</td>
<td></td>
<td></td>
</tr>
<tr>
<td>to safeguard the organization's exempt status with respect to such</td>
<td></td>
<td></td>
</tr>
<tr>
<td>arrangements?</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Section C. Disclosure

<table>
<thead>
<tr>
<th>Question</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>17 List the States with which a copy of this Form 990 is required to be</td>
<td>AZ</td>
</tr>
<tr>
<td>filed</td>
<td></td>
</tr>
<tr>
<td>18 Section 6104 requires an organization to make its Form 1023 (or</td>
<td></td>
</tr>
<tr>
<td>1024 if applicable), 990, and 990-T (501(c)(3) only) available for</td>
<td></td>
</tr>
<tr>
<td>public inspection. Indicate how you make these available. Check all that</td>
<td></td>
</tr>
<tr>
<td>apply. own website   another's website   upon request</td>
<td></td>
</tr>
<tr>
<td>19 Describe in Schedule O whether (and if so, how), the organization</td>
<td></td>
</tr>
<tr>
<td>makes its governing documents, conflict of interest policy, and financial</td>
<td></td>
</tr>
<tr>
<td>statements available to the public. See Additional Data Table</td>
<td></td>
</tr>
<tr>
<td>20 State the name, physical address, and telephone number of the person</td>
<td></td>
</tr>
<tr>
<td>who possesses the books and records of the organization</td>
<td></td>
</tr>
<tr>
<td>The corporation</td>
<td></td>
</tr>
<tr>
<td>2114 W Grant Rd 121</td>
<td></td>
</tr>
<tr>
<td>Tucson, AZ 85745-1141</td>
<td></td>
</tr>
<tr>
<td>(520) 623-9653</td>
<td></td>
</tr>
</tbody>
</table>
# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

## Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.

* List all of the organization's current officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

* List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations.

* List all of the organization's former officers, key employees, or highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.

* List all of the organization's former directors or trustees who received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons.

Check this box if the organization did not compensate any officer, director, trustee or key employee.

<table>
<thead>
<tr>
<th>(A) Name and Title</th>
<th>(B) Average hours per week</th>
<th>(C) Position (check all that apply)</th>
<th>(D) Reportable compensation from the organization (W-2/1099-MISC)</th>
<th>(E) Reportable compensation from related organizations (W-2/1099-MISC)</th>
<th>(F) Estimated amount of other compensation from the organization and related organizations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Susan Anderson, Director</td>
<td>1 00</td>
<td>X</td>
<td>x</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Rick Williams, Treasurer</td>
<td>8 00</td>
<td>X</td>
<td></td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Peter Warshall, Secretary</td>
<td>2 00</td>
<td>X</td>
<td></td>
<td>2,350</td>
<td>0</td>
</tr>
<tr>
<td>Oscar Moctezuma, Director</td>
<td>4 00</td>
<td>X</td>
<td></td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Megan Southern, Coordinator</td>
<td>20 00</td>
<td>X</td>
<td></td>
<td>17,464</td>
<td>0</td>
</tr>
<tr>
<td>Jeff Williamson, Director</td>
<td>1 00</td>
<td>X</td>
<td></td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Diana Hadley, President</td>
<td>10 00</td>
<td>X</td>
<td></td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Craig Miller, Vice President</td>
<td>5 00</td>
<td>X</td>
<td></td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Carlos A Lopez Gonzalez, Director</td>
<td>8 00</td>
<td>X</td>
<td></td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>(A)</strong> Name and Title</td>
<td><strong>(B)</strong> Average hours per week</td>
<td><strong>(C)</strong> Position (check all that apply)</td>
<td><strong>(D)</strong> Reportable compensation from the organization (W-2/1099MISC)</td>
<td><strong>(E)</strong> Reportable compensation from related organizations (W-2/1099-MISC)</td>
<td><strong>(F)</strong> Estimated amount of other compensation from the organization and related organizations</td>
</tr>
<tr>
<td>------------------------</td>
<td>-------------------------------</td>
<td>----------------------------------------</td>
<td>-------------------------------------------------</td>
<td>-------------------------------------------------</td>
<td>-------------------------------------------------</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Individual Trustee</td>
<td>Institutional Trustee</td>
<td>Officer</td>
<td>Key employee</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
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<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1b Total</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2 Total number of individuals (including those in 1a) who received more than $100,000 in reportable compensation from the organization</td>
<td>0</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If “Yes,” complete Schedule J for such individual</td>
<td>![Yes/No]</td>
<td>Yes</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? If “Yes,” complete Schedule J for such individual</td>
<td>![Yes/No]</td>
<td>No</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If “Yes,” complete Schedule J for such person</td>
<td>![Yes/No]</td>
<td>No</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization

<table>
<thead>
<tr>
<th><strong>(A)</strong> Name and business address</th>
<th><strong>(B)</strong> Description of services</th>
<th><strong>(C)</strong> Compensation</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
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<tr>
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<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2 Total number of independent contractors (including those in 1) who received more than $100,000 in compensation from the organization</td>
<td>![Number]</td>
<td>0</td>
</tr>
<tr>
<td>Contributions, gifts, grants, and other similar amounts</td>
<td></td>
<td></td>
</tr>
<tr>
<td>--------------------------------------------------------</td>
<td>---</td>
<td></td>
</tr>
<tr>
<td>1a Federated campaigns</td>
<td>1a</td>
<td></td>
</tr>
<tr>
<td>b Membership dues</td>
<td>1b</td>
<td></td>
</tr>
<tr>
<td>c Fundraising events</td>
<td>1c</td>
<td></td>
</tr>
<tr>
<td>d Related organizations</td>
<td>1d</td>
<td></td>
</tr>
<tr>
<td>e Government grants (contributions)</td>
<td>1e</td>
<td></td>
</tr>
<tr>
<td>f All other contributions, gifts, grants, and similar amounts not included above</td>
<td>1f</td>
<td></td>
</tr>
<tr>
<td>g Noncash contributions included in lines 1a-1f $</td>
<td>5,225</td>
<td></td>
</tr>
<tr>
<td>h Total (Add lines 1a-1f) $</td>
<td>315,319</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Program Service Revenue</th>
<th>Business Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>2a</td>
<td></td>
</tr>
<tr>
<td>b</td>
<td></td>
</tr>
<tr>
<td>c</td>
<td></td>
</tr>
<tr>
<td>d</td>
<td></td>
</tr>
<tr>
<td>e</td>
<td></td>
</tr>
<tr>
<td>f All other program service revenue</td>
<td></td>
</tr>
<tr>
<td>g Total Add lines 2a-2f $</td>
<td>0</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other Revenue</th>
<th>Business Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>3 Investment income (including dividends, interest other similar amounts)</td>
<td>7,619</td>
</tr>
<tr>
<td>4 Income from investment of tax-exempt bond proceeds</td>
<td>0</td>
</tr>
<tr>
<td>5 Royalties</td>
<td>0</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other Revenue</th>
<th>Business Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>6a Gross Rents</td>
<td></td>
</tr>
<tr>
<td>b less rental expenses</td>
<td></td>
</tr>
<tr>
<td>c Rental income or (loss)</td>
<td></td>
</tr>
<tr>
<td>d Net rental income or (loss)</td>
<td>0</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other Revenue</th>
<th>Business Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>7a Gross amount from sales of assets other than inventory</td>
<td>885,000</td>
</tr>
<tr>
<td>b less cost or other basis and sales expenses</td>
<td>885,002</td>
</tr>
<tr>
<td>c Gain or (loss)</td>
<td>(-2)</td>
</tr>
<tr>
<td>d Net gain or (loss)</td>
<td>-2</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other Revenue</th>
<th>Business Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>8a Gross income from fundraising events not including $</td>
<td>0</td>
</tr>
<tr>
<td>of contributions reported on line 1c)</td>
<td>0</td>
</tr>
<tr>
<td>See Part IV, line 18 Attach Schedule G if total exceeds $15,000</td>
<td>0</td>
</tr>
<tr>
<td>b Less direct expenses</td>
<td>0</td>
</tr>
<tr>
<td>c Net income or (loss) from fundraising events</td>
<td>0</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other Revenue</th>
<th>Business Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>9a Gross income from gaming activities</td>
<td>0</td>
</tr>
<tr>
<td>See part IV, line 19 Complete Schedule G if total exceeds $15,000</td>
<td>0</td>
</tr>
<tr>
<td>b Less direct expenses</td>
<td>0</td>
</tr>
<tr>
<td>c Net income or (loss) from gaming activities</td>
<td>0</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other Revenue</th>
<th>Business Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>10a Gross sales of inventory, less returns and allowances</td>
<td>525</td>
</tr>
<tr>
<td>b Less cost of goods sold</td>
<td>250</td>
</tr>
<tr>
<td>c Net income or (loss) from sales of inventory</td>
<td>275</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Miscellaneous Revenue</th>
<th>Business Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>11a</td>
<td></td>
</tr>
<tr>
<td>b</td>
<td></td>
</tr>
<tr>
<td>c</td>
<td></td>
</tr>
<tr>
<td>d All other revenue</td>
<td>0</td>
</tr>
<tr>
<td>e Total Add lines 11a-11d $</td>
<td>323,211</td>
</tr>
<tr>
<td>f 12 Total Revenue. Add lines 1h, 2g, 3, 4, 5, 6d, 7d, 8c, 9c, 10c, and 11e</td>
<td>7,892</td>
</tr>
</tbody>
</table>
## Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.

<table>
<thead>
<tr>
<th></th>
<th>(A) Total expenses</th>
<th>(B) Program service expenses</th>
<th>(C) Management and general expenses</th>
<th>(D) Fundraising expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>5</td>
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</tr>
<tr>
<td>6</td>
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<td>7</td>
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<tr>
<td>8</td>
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</tr>
<tr>
<td>9</td>
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<tr>
<td>10</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>11</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a</td>
<td>Management</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>b</td>
<td>Legal</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>c</td>
<td>Accounting</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>d</td>
<td>Lobbying</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>e</td>
<td>Professional fundraising</td>
<td>See Part IV, line 17</td>
<td></td>
<td></td>
</tr>
<tr>
<td>f</td>
<td>Investment management fees</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>g</td>
<td>Other</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>Advertising and promotion</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>Office expenses</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>Information technology</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>Royalties</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>16</td>
<td>Occupancy</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>17</td>
<td>Travel</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>18</td>
<td>Payments of travel or entertainment expenses for any Federal, state or local public officials</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>19</td>
<td>Conferences, conventions and meetings</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>20</td>
<td>Interest</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>21</td>
<td>Payments to affiliates</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>22</td>
<td>Depreciation, depletion, and amortization</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>23</td>
<td>Insurance</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>24</td>
<td>Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a</td>
<td>Printing and Publications</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>b</td>
<td>Postage and Shipping</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>c</td>
<td>Field Expenses</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>d</td>
<td>Events and meetings</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>e</td>
<td>Bank and credit card fees</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>f</td>
<td>All other expenses</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Total functional expenses
Add lines 1 through 24f

<table>
<thead>
<tr>
<th></th>
<th>(A) Total expenses</th>
<th>(B) Program service expenses</th>
<th>(C) Management and general expenses</th>
<th>(D) Fundraising expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>150,670</td>
<td>121,594</td>
<td>28,094</td>
<td>982</td>
</tr>
</tbody>
</table>

### Joint Costs
Check ☐ if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.
## Part X Balance Sheet

<table>
<thead>
<tr>
<th></th>
<th>(A) Beginning of year</th>
<th>(B) End of year</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Cash—non-interest-bearing</td>
<td>558,765</td>
</tr>
<tr>
<td>2</td>
<td>Savings and temporary cash investments</td>
<td>62,259</td>
</tr>
<tr>
<td>3</td>
<td>Pledges and grants receivable, net</td>
<td>16,000</td>
</tr>
<tr>
<td>4</td>
<td>Accounts receivable, net</td>
<td>4</td>
</tr>
<tr>
<td>5</td>
<td>Receivables from current and former officers, directors, trustees, key employees or other related parties. Complete Part II of Schedule L.</td>
<td>5</td>
</tr>
<tr>
<td>6</td>
<td>Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L.</td>
<td>6</td>
</tr>
<tr>
<td>7</td>
<td>Notes and loans receivable, net</td>
<td>7</td>
</tr>
<tr>
<td>8</td>
<td>Inventories for sale or use</td>
<td>8</td>
</tr>
<tr>
<td>9</td>
<td>Prepaid expenses and deferred charges</td>
<td>1,436</td>
</tr>
<tr>
<td>10a</td>
<td>Land, buildings, and equipment—cost basis</td>
<td>10a</td>
</tr>
<tr>
<td>10b</td>
<td>Less accumulated depreciation. Complete Part VI of Schedule D.</td>
<td>10b</td>
</tr>
<tr>
<td>10c</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>Investments—publicly traded securities</td>
<td>11</td>
</tr>
<tr>
<td>12</td>
<td>Investments—other securities. See Part IV, line 11. Complete Part VII of Schedule D.</td>
<td>12</td>
</tr>
<tr>
<td>13</td>
<td>Investments—program-related. See Part IV, line 11. Complete Part VIII of Schedule D.</td>
<td>13</td>
</tr>
<tr>
<td>14</td>
<td>Intangible assets</td>
<td>14</td>
</tr>
<tr>
<td>15</td>
<td>Other assets. See Part IV, line 11. Complete Part IX of Schedule D.</td>
<td>15</td>
</tr>
<tr>
<td>16</td>
<td>Total assets. Add lines 1 through 15 (must equal line 34)</td>
<td>638,460</td>
</tr>
<tr>
<td>17</td>
<td>Accounts payable and accrued expenses</td>
<td>363,731</td>
</tr>
<tr>
<td>18</td>
<td>Grants payable</td>
<td>18</td>
</tr>
<tr>
<td>19</td>
<td>Deferred revenue</td>
<td>19</td>
</tr>
<tr>
<td>20</td>
<td>Tax-exempt bond liabilities</td>
<td>20</td>
</tr>
<tr>
<td>21</td>
<td>Escrow account liability. Complete Part IV of Schedule D.</td>
<td>21</td>
</tr>
<tr>
<td>22</td>
<td>Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L.</td>
<td>22</td>
</tr>
<tr>
<td>23</td>
<td>Secured mortgages and notes payable to unrelated third parties</td>
<td>23</td>
</tr>
<tr>
<td>24</td>
<td>Unsecured notes and loans payable</td>
<td>24</td>
</tr>
<tr>
<td>25</td>
<td>Other liabilities. Complete Part X of Schedule D.</td>
<td>25</td>
</tr>
<tr>
<td>26</td>
<td>Total liabilities. Add lines 17 through 25</td>
<td>363,731</td>
</tr>
<tr>
<td>27</td>
<td>Organizations that follow SFAS 117, check here □ and complete lines 27 through 29, and lines 33 and 34.</td>
<td>27</td>
</tr>
<tr>
<td>28</td>
<td>Unrestricted net assets</td>
<td>232,505</td>
</tr>
<tr>
<td>29</td>
<td>Temporarily restricted net assets</td>
<td>28</td>
</tr>
<tr>
<td>30</td>
<td>Permanently restricted net assets</td>
<td>29</td>
</tr>
<tr>
<td>31</td>
<td>Capital stock or trust principal, or current funds</td>
<td>30</td>
</tr>
<tr>
<td>32</td>
<td>Paid-in or capital surplus, or land, building or equipment fund</td>
<td>31</td>
</tr>
<tr>
<td>33</td>
<td>Retained earnings, endowment, accumulated income, or other funds</td>
<td>32</td>
</tr>
<tr>
<td>34</td>
<td>Total net assets or fund balances</td>
<td>638,460</td>
</tr>
</tbody>
</table>

## Part XI Financial Statements and Reporting

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Accounting method used to prepare the Form 990</td>
<td>Cash</td>
</tr>
<tr>
<td>2a</td>
<td>Were the organization's financial statements compiled or reviewed by an independent accountant?</td>
<td>Yes</td>
</tr>
<tr>
<td>2b</td>
<td>Were the organization's financial statements audited by an independent accountant?</td>
<td>Yes</td>
</tr>
<tr>
<td>c</td>
<td>If &quot;Yes&quot; to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?</td>
<td>Yes</td>
</tr>
<tr>
<td>3a</td>
<td>As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?</td>
<td>Yes</td>
</tr>
<tr>
<td>3b</td>
<td>If &quot;Yes,&quot; did the organization undergo the required audit or audits?</td>
<td>Yes</td>
</tr>
</tbody>
</table>
**Public Charity Status and Public Support**

**SCHEDULE A**

*Form 990 or 990EZ*

**Department of the Treasury**

**Internal Revenue Service**

**Name of the organization**
Northern Jaguar Project

**Employer identification number**
42-1554992

### Part I  Reason for Public Charity Status  (to be completed by all organizations)  (See Instructions)

The organization is not a private foundation because it is (Please check only one organization)

1. A church, convention of churches, or association of churches described in Section 170(b)(1)(A)(i).
2. A school described in Section 170(b)(1)(A)(ii). (Attach Schedule E)
3. A hospital or a cooperative hospital service organization described in Section 170(b)(1)(A)(iii). (Attach Schedule H)
4. A medical research organization operated in conjunction with a hospital described in Section 170(b)(1)(A)(iii). Enter the hospital’s name, city, and state
5. An organization operated for the benefit of a college or university owned or operated by a governmental unit described in Section 170(b)(1)(A)(iv). (Complete Part II)
6. A federal, state, or local government or governmental unit described in Section 170(b)(1)(A)(v).
7. An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in Section 170(b)(1)(A)(vi) (Complete Part II)
8. A community trust described in Section 170(b)(1)(A)(vii) (Complete Part II)
9. An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See Section 509(a)(2). (Complete Part III)
10. An organization organized and operated exclusively to test for public safety See Section 509(a)(4). (See instructions)
11. An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See Section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11c through 11h
   a. Type I
   b. Type II
   c. Type III - Functionally Integrated
   d. Type III - Other

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f. If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

   (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?
   (ii) a family member of a person described in (i) above?
   (iii) a 35% controlled entity of a person described in (i) or (ii) above?

h. Provide the following information about the organizations the organization supports

<table>
<thead>
<tr>
<th>(i) Name of Supported Organization</th>
<th>(ii) EIN</th>
<th>(iii) Type of organization (described on lines 1-9 above or IRC section (See Instructions))</th>
<th>(iv) Is the organization in col (i) listed in your governing document?</th>
<th>(v) Did you notify the organization in col (i) of your support?</th>
<th>(vi) Is the organization in col (i) organized in the U.S.?</th>
<th>(vii) Amount of support?</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Yes</td>
<td>No</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

For Paperwork Reduction Act Notice, see the Instructions for Form 990

Cat No 11285F
### Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

#### Public Support

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in)</th>
<th>(a) 2004</th>
<th>(b) 2005</th>
<th>(c) 2006</th>
<th>(d) 2007</th>
<th>(e) 2008</th>
<th>(f) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Gifts, grants, contributions, and membership fees received (Do not include any &quot;unusual grants&quot;)</td>
<td>51,978</td>
<td>254,091</td>
<td>546,020</td>
<td>1,197,385</td>
<td>315,319</td>
<td>2,364,793</td>
</tr>
<tr>
<td>2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>3 The value of services or facilities furnished by a governmental unit to the organization without charge</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>4 Total. Add line 1-3</td>
<td>51,978</td>
<td>254,091</td>
<td>546,020</td>
<td>1,197,385</td>
<td>315,319</td>
<td>2,364,793</td>
</tr>
<tr>
<td>5 The portion of total contribution by each person (other than a government unit or publicly supported organization) included on line 1 that exceed 2% of the amount shown on line 11, column (f)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>529,805</td>
</tr>
<tr>
<td>6 Public Support subtract line 5 from line 4</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1,834,988</td>
</tr>
</tbody>
</table>

#### Total Support

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in)</th>
<th>(a) 2004</th>
<th>(b) 2005</th>
<th>(c) 2006</th>
<th>(d) 2007</th>
<th>(e) 2008</th>
<th>(f) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>7 Amounts from line 4</td>
<td>51,978</td>
<td>1,503</td>
<td>546,020</td>
<td>1,197,385</td>
<td>315,319</td>
<td>2,364,793</td>
</tr>
<tr>
<td>8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources</td>
<td>1,503</td>
<td>20,924</td>
<td>7,103</td>
<td>7,619</td>
<td></td>
<td>37,149</td>
</tr>
<tr>
<td>9 Net income from unrelated business activities, whether or not the business is regularly carried on</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>11 Total Support (Add lines 7 through 10)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>2,401,942</td>
</tr>
<tr>
<td>12 Gross receipts from related activities, etc (See instructions)</td>
<td>12</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>525</td>
</tr>
<tr>
<td>13 First Five Years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### Computation of Public Support Percentage

| | 14 Public Support Percentage for 2008 (line 6 column (f) divided by line 11 column (f)) | 14 | 76.400 % |
| | 15 Public Support Percentage for 2007 Schedule A, Part IV-A, line 26f | 15 | 87.530 % |
| 16a 33 1/3% Test - 2008. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization | | | |
| 16b 33 1/3% Test - 2007. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization | | | |
| 17a 10% Facts and Circumstances Test - 2008. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization | | | |
| 17b 10% Facts and Circumstances Test - 2007. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization | | | |
| 18 Private Foundation. If the organization did not check the box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions | | | |
**Part III Support Schedule for Organizations Described in IRC 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I.)

### Section A. Public Support

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in)</th>
<th>(a) 2004</th>
<th>(b) 2005</th>
<th>(c) 2006</th>
<th>(d) 2007</th>
<th>(e) 2008</th>
<th>(f) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Gifts, grants, contributions, and membership fees received <em>(Do not include any &quot;unusual grants&quot;)</em></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3 Gross receipts from activities that are not an unrelated trade or business under section 513</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5 The value of services or facilities furnished by a governmental unit to the organization without charge</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6 Total Add lines 1-5</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7a Amounts included on lines 1, 2, and 3 received from disqualified persons</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or $5,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7c Total of lines 7a and 7b</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>8 Public Support (Subtotal line 7c from line 6)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Total Support

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in)</th>
<th>(a) 2004</th>
<th>(b) 2005</th>
<th>(c) 2006</th>
<th>(d) 2007</th>
<th>(e) 2008</th>
<th>(f) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>9 Amounts from line 6</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10b Unrelated business taxable income <em>(less section 511 taxes) from businesses acquired after 30 June, 1975</em></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>12 Other income <em>(Do not include gain or loss from the sale of capital assets (Explain in Part IV)</em></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>13 Total Support <em>(Add lines 9, 10c, 11 and 12)</em></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>14 First Five Years <em>(If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here)</em></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>

### Computation of Public Support Percentage

15 Public Support Percentage for 2008 *(line 8 column (f) divided by line 13 column (f))*  
16 Public Support Percentage for 2007 Schedule A, Part IV-A, line 27g

### Computation of Investment Income Percentage

17 Investment Income Percentage for 2008 *(line 10c column (f) divided by line 13 column (f))*  
18 Investment Income Percentage from 2007 Schedule A, Part IV-A, line 27h

19a **33 1/3% Tests - 2008**: If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

19b **33 1/3% Tests - 2007**: If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

20 **Private Foundation**: If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions
**Part IV**  **Supplemental Information.** Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)

<table>
<thead>
<tr>
<th>Facts and Circumstances Test</th>
</tr>
</thead>
</table>

Schedule A (Form 990 or 990-EZ) 2008
The mission of the Northern Jaguar Project (NJP) is to preserve and protect the world’s northernmost population of the jaguar, its unique natural habitats, and all native wildlife under its protection as a flagship, keystone, and umbrella species. NJP recognizes that the jaguar's re-colonization into areas of extirpation both in the United States and northern Mexico may be critical to the species' ultimate survival.
**Supplemental Financial Statements**

**Part I** Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

<table>
<thead>
<tr>
<th></th>
<th>(a) Donor advised funds</th>
<th>(b) Funds and other accounts</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Total number at end of year</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Aggregate Contributions to (during year)</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Aggregate Grants from (during year)</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Aggregate value at end of year</td>
<td></td>
</tr>
</tbody>
</table>

5. Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? [ ] Yes [ ] No

6. Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? [ ] Yes [ ] No

**Part II** Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1. Purpose(s) of conservation easements held by the organization (check all that apply)
   - Preservation of land for public use (e.g., recreation or pleasure)
   - Protection of natural habitat
   - Preservation of an historically important land area
   - Preservation of certified historic structure

2. Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

<table>
<thead>
<tr>
<th>Held at the End of the Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>2a</td>
</tr>
<tr>
<td>2b</td>
</tr>
<tr>
<td>2c</td>
</tr>
<tr>
<td>2d</td>
</tr>
</tbody>
</table>

3. Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year

4. Number of states where property subject to conservation easement is located

5. Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds? [ ] Yes [ ] No

6. Staff or volunteer hours devoted to monitoring, inspecting and enforcing easements during the year

7. Amount of expenses incurred in monitoring, inspecting, and enforcing easements during the year

8. Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? [ ] Yes [ ] No

9. In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III** Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

   i. Revenues included in Form 990, Part VIII, line 1
   
   ii. Assets included in Form 990, Part X

2. If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

   a. Revenues included in Form 990, Part VIII, line 1
   
   b. Assets included in Form 990, Part X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.
Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's accessions and other records, check any of the following that are a significant use of its collection items (check all that apply)
   a Public exhibition
   b Scholarly research
   c Preservation for future generations
   d Loan or exchange programs
   e Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? □ Yes □ No

Part IV Trust, Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? □ Yes □ No

b If "Yes," explain why in Part XIV and complete the following table

<table>
<thead>
<tr>
<th></th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1c</td>
<td></td>
</tr>
<tr>
<td>1d</td>
<td></td>
</tr>
<tr>
<td>1e</td>
<td></td>
</tr>
<tr>
<td>1f</td>
<td></td>
</tr>
</tbody>
</table>

2a Did the organization include an amount on Form 990, Part X, line 21? □ Yes □ No

b If "Yes," explain the arrangement in Part XIV.

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

<table>
<thead>
<tr>
<th>Description of investment</th>
<th>(a) Current Year</th>
<th>(b) Prior Year</th>
<th>(c) Two Years Back</th>
<th>(d) Three Years Back</th>
<th>(e) Four Years Back</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a Beginning of year balance</td>
<td>236,969</td>
<td></td>
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</tr>
<tr>
<td>1b Contributions</td>
<td>27,262</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1c Investment earnings or losses</td>
<td></td>
<td></td>
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<td></td>
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<tr>
<td>1d Grants or scholarships</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1e Other expenditures for facilities and programs</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1f Administrative expenses</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1g End of year balance</td>
<td>264,231</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

2 Provide the estimated percentage of the year end balance held as
   a Board designated or quasi-endowment ▶ 17 000 %
   b Permanent endowment ▶ 83 000 %
   c Term endowment ▶

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by
   (i) unrelated organizations □ Yes □ No
   (ii) related organizations □ Yes □ No

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? □ Yes □ No

4 Describe in Part XIV the intended uses of the organization's endowment funds.

Part VI Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

<table>
<thead>
<tr>
<th>Description of investment</th>
<th>(a) Cost or other basis (investment)</th>
<th>(b) Cost or other basis (other)</th>
<th>(c) Depreciation</th>
<th>(d) Book value</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a Land</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1b Buildings</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1c Leasehold improvements</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1d Equipment</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1e Other</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c.) ▶
### Part VII Investments—Other Securities.

See Form 990, Part X, line 12.

<table>
<thead>
<tr>
<th>(a) Description of security or category (including name of security)</th>
<th>(b) Book value</th>
<th>(c) Method of valuation Cost or end-of-year market value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Financial derivatives and other financial products</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Closely-held equity interests</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Total. (Column (b) should equal Form 990, Part X, col (B) line 12)**

### Part VIII Investments—Program Related.

See Form 990, Part X, line 13.

<table>
<thead>
<tr>
<th>(a) Description of investment type</th>
<th>(b) Book value</th>
<th>(c) Method of valuation Cost or end-of-year market value</th>
</tr>
</thead>
</table>

**Total. (Column (b) should equal Form 990, Part X, col (B) line 13)**

### Part IX Other Assets.

See Form 990, Part X, line 15.

<table>
<thead>
<tr>
<th>(a) Description</th>
<th>(b) Book value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accrued interest receivable</td>
<td>562</td>
</tr>
</tbody>
</table>

**Total. (Column (b) should equal Form 990, Part X, col (B) line 15)**

231,664

### Part X Other Liabilities.

See Form 990, Part X, line 25.

<table>
<thead>
<tr>
<th>(a) Description of Liability</th>
<th>(b) Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal Income Taxes</td>
<td></td>
</tr>
</tbody>
</table>

**Total. (Column (b) should equal Form 990, Part X, col (B) line 25)**

In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48.
### Part XI  Reconciliation of Change in Net Assets from Form 990 to Financial Statements

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Total revenue (Form 990, Part VIII, column (A), line 12)</td>
</tr>
<tr>
<td>2</td>
<td>Total expenses (Form 990, Part IX, column (A), line 25)</td>
</tr>
<tr>
<td>3</td>
<td>Excess or (deficit) for the year Subtract line 2 from line 1</td>
</tr>
<tr>
<td>4</td>
<td>Net unrealized gains (losses) on investments</td>
</tr>
<tr>
<td>5</td>
<td>Donated services and use of facilities</td>
</tr>
<tr>
<td>6</td>
<td>Investment expenses</td>
</tr>
<tr>
<td>7</td>
<td>Prior period adjustments</td>
</tr>
<tr>
<td>8</td>
<td>Other (Describe in Part XIV)</td>
</tr>
<tr>
<td>9</td>
<td>Total adjustments (net) Add lines 4 - 8</td>
</tr>
<tr>
<td>10</td>
<td>Excess or (deficit) for the year per financial statements Combine lines 3 and 9</td>
</tr>
</tbody>
</table>

### Part XII  Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Total revenue, gains, and other support per audited financial statements</td>
</tr>
<tr>
<td>2</td>
<td>Amounts included on line 1 but not on Form 990, Part VIII, line 12</td>
</tr>
<tr>
<td>2a</td>
<td>Net unrealized gains on investments</td>
</tr>
<tr>
<td>2b</td>
<td>Donated services and use of facilities</td>
</tr>
<tr>
<td>2c</td>
<td>Recoveries of prior year grants</td>
</tr>
<tr>
<td>2d</td>
<td>Other (Describe in Part XIV)</td>
</tr>
<tr>
<td>2e</td>
<td>Add lines 2a through 2d</td>
</tr>
<tr>
<td>3</td>
<td>Subtract line 2e from line 1</td>
</tr>
<tr>
<td>4</td>
<td>Amounts included on Form 990, Part VIII, line 12, but not on line 1</td>
</tr>
<tr>
<td>4a</td>
<td>Investment expenses not included on Form 990, Part VIII, line 7b</td>
</tr>
<tr>
<td>4b</td>
<td>Other (Describe in Part XIV)</td>
</tr>
<tr>
<td>4c</td>
<td>Add lines 4a and 4b</td>
</tr>
<tr>
<td>5</td>
<td>Total Revenue Add lines 3 and 4c (This should equal Form 990, Part I, line 12)</td>
</tr>
</tbody>
</table>

### Part XIII  Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Total expenses and losses per audited financial statements</td>
</tr>
<tr>
<td>2</td>
<td>Amounts included on line 1 but not on Form 990, Part IX, line 25</td>
</tr>
<tr>
<td>2a</td>
<td>Donated services and use of facilities</td>
</tr>
<tr>
<td>2b</td>
<td>Prior year adjustments</td>
</tr>
<tr>
<td>2c</td>
<td>Losses reported on Form 990, Part IX, line 25</td>
</tr>
<tr>
<td>2d</td>
<td>Other (Describe in Part XIV)</td>
</tr>
<tr>
<td>2e</td>
<td>Add lines 2a through 2d</td>
</tr>
<tr>
<td>3</td>
<td>Subtract line 2e from line 1</td>
</tr>
<tr>
<td>4</td>
<td>Amounts included on Form 990, Part IX, line 25, but not on line 1</td>
</tr>
<tr>
<td>4a</td>
<td>Investment expenses not included on Form 990, Part VIII, line 7b</td>
</tr>
<tr>
<td>4b</td>
<td>Other (Describe in Part XIV)</td>
</tr>
<tr>
<td>4c</td>
<td>Add lines 4a and 4b</td>
</tr>
<tr>
<td>5</td>
<td>Total expenses Add lines 3 and 4c (This should equal Form 990, Part I, line 18)</td>
</tr>
</tbody>
</table>

### Part XIV  Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part XIV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

<table>
<thead>
<tr>
<th>Identifier</th>
<th>Return Reference</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Part XIII, Line 2d</td>
<td>Part XIII, Line 2d</td>
<td>Cost of goods sold $250</td>
</tr>
<tr>
<td>Part V, Line 4</td>
<td>Part V, Line 4</td>
<td>Intended uses of the endowment fund</td>
</tr>
<tr>
<td></td>
<td></td>
<td>The purpose of the endowment funds is to provide for the stewardship and long term management of the Northern Jaguar Reserve</td>
</tr>
<tr>
<td>Region</td>
<td>Number of offices in the region</td>
<td>Number of employees or agents in region</td>
</tr>
<tr>
<td>----------</td>
<td>-------------------------------</td>
<td>----------------------------------------</td>
</tr>
<tr>
<td>Mexico</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Mexico</td>
<td>0</td>
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<tr>
<td>Mexico</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

**Totals** 0 0 87,144
Part II  Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than $5,000. Check this box if no one recipient received more than $5,000.

Use Schedule F-1 if additional space is needed.

<table>
<thead>
<tr>
<th>(a) Name of organization</th>
<th>(b) IRS code section and EIN (if applicable)</th>
<th>(c) Region</th>
<th>(d) Purpose of grant</th>
<th>(e) Amount of cash grant</th>
<th>(f) Manner of cash disbursement</th>
<th>(g) Amount of non-cash assistance</th>
<th>(h) Description of non-cash assistance</th>
<th>(i) Method of valuation (book, FMV, appraisal, other)</th>
</tr>
</thead>
<tbody>
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</tbody>
</table>

2  Enter total number of organizations that are recognized as charities by the foreign country or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter.

3  Enter total number of other organizations or entities.
### Part III  Grants and Other Assistance to Individuals Outside the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Schedule F-1 (Form 990) if additional space is needed.

<table>
<thead>
<tr>
<th>(a) Type of grant or assistance</th>
<th>(b) Region</th>
<th>(c) Number of recipients</th>
<th>(d) Amount of cash grant</th>
<th>(e) Manner of cash disbursement</th>
<th>(f) Amount of non-cash assistance</th>
<th>(g) Description of non-cash assistance</th>
<th>(h) Method of valuation (book, FMV, appraisal, other)</th>
</tr>
</thead>
<tbody>
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### Part IV  Supplemental Information

Complete this part to provide the information required in Part I, line 2, and any other additional information.

<table>
<thead>
<tr>
<th>Identifier</th>
<th>ReturnReference</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grantmaker's Description of How Grants are Used in Foreign Country</td>
<td>NJP receives quarterly financial statements from Naturalia of monies spent and regular progress reports of work accomplished, including monthly technical reports from the Jaguar Guardians and Feline Photo Project</td>
<td></td>
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</tbody>
</table>
Form 990 Schedule F Part II - Grants and Other Assistance to Organizations or Entities Outside The United States

<table>
<thead>
<tr>
<th>(a) Name of organization</th>
<th>(b) IRS code section and EIN (if applicable)</th>
<th>(c) Region</th>
<th>(d) Purpose of grant</th>
<th>(e) Amount of cash grant</th>
<th>(f) Manner of cash disbursement</th>
<th>(g) Amount of non-cash assistance</th>
<th>(h) Description of non-cash assistance</th>
<th>(i) Method of valuation (book, FMV, appraisal, other)</th>
</tr>
</thead>
</table>

Software ID: 08000091  
Software Version: 2008v2.7  
EIN: 42-1554992  
Name: Northern Jaguar Project
## Supplemental Information to Form 990

- **Attach to Form 990.** To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

### Name of the organization
Northern Jaguar Project

### Employer identification number
42-1554992

<table>
<thead>
<tr>
<th>Identifier</th>
<th>Return Reference</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Form 990, Part VI, Line 19</td>
<td>Form 990, Part VI, Line 19 Other Organization Documents Publicly Available</td>
<td>Available through written request and via Guidestar</td>
</tr>
<tr>
<td>Form 990, Part VI, Line 15b</td>
<td>Form 990, Part VI, Line 15b Compensation Review and Approval Process for Officers and Key Employees</td>
<td>When determining compensation for management, the board uses compensation surveys to approve the level of compensation and has the employee sign a written employment contract</td>
</tr>
<tr>
<td>Form 990, Part VI, Line 12c</td>
<td>Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts</td>
<td>After disclosure of a financial interest, the interested person shall leave the board or committee meeting while the financial interest is discussed and voted upon. The remaining board or committee members shall decide if a conflict of interest exists. If it does, the chairperson of the board or committee shall, if appropriate, appoint a disinterested person or committee to investigate alternatives to the proposed transaction or arrangement. Periodic reviews of this policy ensure that NJP operates in a manner consistent with its tax-exempt purposes</td>
</tr>
<tr>
<td>Form 990, Part VI, Line 10</td>
<td>Form 990, Part VI, Line 10 Form 990 Review Process</td>
<td>Preparation and in-depth review by board president and treasurer, copies distributed to remaining board members soliciting comments and feedback</td>
</tr>
</tbody>
</table>

For Paperwork Reduction Act Notice, see the Instructions for Form 990

Cat No 51056K

Schedule O (Form 990) 2008
Northern Jaguar Project – Statement of Program Accomplishments

**Jaguar Guardians:** Continued funding and supervision of activities to achieve permanent vigilance and protection for jaguars and other wildlife at the Northern Jaguar Reserve. In cooperation with Naturalia, A.C., our multi-disciplinary Jaguar Guardian program employs experienced biologists who have done extraordinary work this year coordinating field research. These intrepid young biologists are true researchers and exceptionally hard workers, as can be seen by the quality of their fieldwork, the sheer volume of jaguar photographs, and the ability of the Northern Jaguar Reserve to provide a sanctuary for the jaguar population.

The guardians reside on the reserve, maintain a consistent physical presence, and deter encroachment, poaching, and theft. They are responsible for managing a series of motion-triggered cameras; conducting ongoing field research of jaguars, their prey base, and other species; accompanying visiting scientists; inventorying the ecological health of the reserve’s lands and waters; and expanding community outreach to neighboring ranches. Their work is crucial in effectively transforming the former cattle ranches that make up the reserve into a safe haven for wildlife that highlights the region’s rich biological diversity.

**Feline Photo Project:** Continued funding and collaboration with Naturalia, A.C. in an innovative community support program – the Feline Photo Project – operating in conjunction with landowners whose ranches neighbor the Northern Jaguar Reserve. Nine participating ranchers have agreed to not kill predators; they also receive compensation for photographs that record one of the four native cat species found in this area. These pictures are taken with motion-triggered cameras we install on the ranchers’ properties. In October 2008, we hired a biologist with a master’s degree to run the Feline Photo Project in the field and a part-time data manager to organize the ever-growing image archive and photo database.

The second pilot year of the project ended in spring 2009, distributing awards for a remarkable 90 feline photographs and generating nearly two-and-a-half times the support given during the project’s first year. A total of nine jaguar photographs were documented on four of the participating ranches. Through this program, a jaguar photograph is worth 5,000 pesos, an amount that before our initiatives was equivalent to local bounties sometimes offered by ranchers for a dead jaguar.

The Feline Photo Project has brought admiration and praise from a diverse audience. One participating rancher, Diego Ezrré, was honored this year by the Disney Worldwide Conservation Fund through its esteemed Conservation Hero award, which recognizes individuals for their tireless efforts to save wildlife, protect habitats, and educate communities. While Diego has suffered from more cattle lost to predation than other ranchers, his ranching techniques are developing into a local model for promoting wildlife recovery.

The nine ranches participating in the Feline Photo Project encompass 41,000 acres, effectively doubling the area-wide protection associated with the Northern Jaguar Reserve. This highly successful program has become a permanent method of promoting the presence of living wildlife among ranchers, shifting local attitudes toward conservation, and providing valuable scientific data beyond the boundaries of the Northern Jaguar Reserve.
Jaguar Documentation and Research: Renewed commitment to conduct non-invasive wildlife research, which is consistent with our long-standing board resolution to only support research that does not harm the multitude of species found in the region of the Northern Jaguar Reserve. We increased the number of motion-triggered cameras placed on the reserve and Feline Photo Project ranches this year. At every camera station, two paired cameras are now placed facing each other along wildlife corridors to more positively identify individual jaguars through their unique spot patterns.

Camera trapping is one of the most useful, non-invasive tools to study elusive and hard-to-detect wildlife. Recent images have been used to identify at least eight distinct jaguars – three of them females – moving between the Northern Jaguar Reserve and neighboring properties. Compared with older photographs, we know a few of these rare cats have been around since at least 2006. In addition to jaguars, our cameras regularly “capture” ocelots, mountain lions, bobcats, and innumerable photos of jaguar prey species, notably deer and javelina.

Since monitoring began on these properties a decade ago, there have been more than 100 jaguar photographs produced. These photos portray 30 different individuals (12 males, 10 females, eight unknown). Working with northern jaguar expert and NJP board member Dr. Carlos López González, our field staff recently analyzed the long-term data collected to determine population size, composition, spatial distribution, habitat-type needs, and the relative abundance of jaguars. Ongoing analyses will answer key questions of jaguar ecology in this region of Sonora.

With input from Dr. López, field staff have designed a scientifically based web camera array that integrates data collected from Feline Photo Project ranches with reserve monitoring. This research method has an increased probability of image capture and is based on putting cameras in concentric circles to allow for higher density coverage of an area compared with older designs such as grids or transects. The improved network of cameras, combined with the long-term data analysis, will better inform conservation priorities for the larger surrounding area.

Reserve Expansion: Began a comprehensive review of ranch properties adjacent to the existing 45,000-acre Northern Jaguar Reserve for possible purchase. In partnership with Naturalia, A.C., the Mexican nonprofit conservation organization that holds title to the reserve, we initiated the acquisition of several properties west of the current reserve. As a result, we have a signed letter of intent to purchase the 2,000-acre Tinaja Ahogadora ranch. This ranch was prioritized for purchase due to its strategic location and key ecological features. We are continuing with reserve expansion and pursuing negotiations with additional ranch owners.

Reserve Infrastructure: Supplied funding and oversight for the continual maintenance of the Northern Jaguar Reserve’s infrastructure, including its only access road. We employed a fulltime vaquero from the local community, who lives at the entrance to the reserve, to assist with this task. This year, we planned and initiated infrastructure upgrades, including water system improvements, security measures, and a basic communications system. The entire water system at the reserve headquarters is being significantly upgraded with an electric pump, gravity-flow water tank, wood-fueled water heater, and an outdoor sink and shower. We also built an outhouse at the headquarters to make prolonged stays more comfortable and sanitary.
To discourage trespassing and theft, we installed a security gate at the reserve entrance and created a secure room so that research equipment, cameras, and work tools can be safely stored.

**Stewardship and Long-term Management Fund**: Continued to grow our Stewardship and Long-term Management Fund to guarantee the Northern Jaguar Reserve’s future through sustainable management and restoration. When complete, this fund will create a permanent source of annual funding and ensure proper guardianship of the reserve in perpetuity. We have invested the fund with a well-regarded firm that specializes in responsible investing for philanthropists and non-profit organizations. Building upon our Stewardship and Long-term Management Fund will be a priority for additional funding in the year ahead.

**Aerial Mapping Project**: Produced additional satellite mapping of both the Northern Jaguar Reserve and the corridor from the reserve north to the Gila River in Arizona. We have shared the Gila-to-Aros satellite map with binational conservation partners to further work to identify and maintain safe travel corridors for jaguars. This regional map was output in large-scale format (six-by-six foot) to view such details as roads, county and property boundaries, and topographic contours. The Northern Jaguar Reserve satellite map was printed as a smaller booklet to be used by botanists as an atlas while in the field. This map allows us to look at the vegetative communities along with many other nature features of the reserve, including jaguar prey species, degraded areas in need of rehabilitation, and water sources. The mapping will likely contribute to our goal of a Mexican presidential degree for long-term protection of the reserve. Upcoming mapping projects that have been identified include aerial maps of the Feline Photo Project ranches and the established bird transects on the reserve, as well as corridor and regional maps of locations in southern Sonora – the Yaqui-protected Sierra Bacatete region and the federal biological reserve in Alamos.

**Bird Research**: Organized and funded expeditions to continue our sustained avifauna survey on the Northern Jaguar Reserve by renowned ornithologist Aaron Flesch. Bird inventories took place semi-annually on the reserve at eight established transects. New species were again found for the region and set new location records, particularly for wintering species such as the brown-backed solitaire and slate-throated redstart. More than 160 bird species have now been sighted on the reserve.

We know that the Northern Jaguar Reserve supports a diverse assemblage of breeding, wintering, and migratory birds and a varied assortment of environments across a wide elevation range. As we continue to study bird species presence and abundance, we hope to be the first observers in the subtropical/temperate transition to record the arrival and departure dates of migratory birds – the baseline needed to know what climate change means for avian species.

Equipment was purchased to facilitate bird study and research, including a solar-powered weather station and an extensive library of bird field guides and related books to be housed at the reserve headquarters, as well as binoculars and range finders for use by visiting scientists and students.
**Botanical Inventory:** Conducted by pre-eminent botanists and naturalists Dr. Tom Van Devender and Ana Lilia Reina, our now-complete vegetation survey includes 550 plants, thereby adding significantly to previous floral studies. As we have learned, nearly every scientist familiar with northern Mexico finds new and noteworthy discoveries on the Northern Jaguar Reserve. On the reserve’s master plant list, these include four species with Mexican federal protection, a dozen species that are northern range extensions from tropical deciduous forests to the south, and two species that are the southernmost records. With our botanical work, we made it a priority to provide field training to two University of Sonora biology students. As part of our pragmatic comparison of cattle-free and cattle-occupied jaguar habitat, we are now better situated to determine the rate of vegetative — as well as wildlife — recovery on the reserve.

**Bat Research:** Supported a return visit to the Northern Jaguar Reserve by field biologists from the U.S. Fish and Wildlife Service to survey bat species. This trip included expert bat biologists from Bat Conservation International and the Arizona Game and Fish Department. Their field work incorporated an intensive multi-day workshop for five biology students from the University of Sonora to learn about the ecological importance of bat species and the field techniques used for bat study and conservation. Seven species of bats were detected, and new identifications increased the number of bat species recorded on the reserve to a total of 13.

**Water Quality Study:** Completed our first water quality study of the Río Aros, and hydrologists gave the river a clean bill of health. This is great news for the Neotropical river otters, five species of native fish, and migratory waterfowl found on the reserve. With the threat of hydraulic gold mining operations upstream, the results from ongoing water testing will establish a baseline to determine if any future mining operations are impacting the reserve. Our jaguar guardians will be trained to take quarterly water samples in the future, and we will also include the Río Yaqui in our observations next year.

**Educational Outreach:** Sponsored workshops with schoolchildren in Sahuaripa, Arivechi, and Bacanora, three of the communities nearest to the Northern Jaguar Reserve. Reaching hundreds of elementary school students, these presentations have focused on the importance of maintaining the area’s biological diversity, with particular emphasis placed on jaguars, threatened wildlife species, and an in-depth focus on Neotropical migratory birds. Both children and teachers have been fully engaged in these activities, and we have found this outreach brings about an enhanced respect for wildlife, engages participants emotionally, and emphasizes their personal roles in local ecosystem protection. In conjunction with Naturalia, A.C., we have continued to host local teacher trainings and provide environmental education curricula, as well as to distribute new educational outreach materials in Spanish.

Our weekend-long Jaguar Jamboree took supporters from the U.S. to visit two locations along the international border to learn about conservation practices that are providing a safe corridor for jaguars to expand their range north from the reserve and across the U.S.-Mexico border.

**Biodiverse Ranches:** Initiated sustainable, predator-friendly ranch management alternatives, beginning with six of the Feline Photo Project participants. Teaming up with Naturalia, A.C., we
have supported a new program with seed money to develop conservation plans with
landowners.

The objective is to apply a number of techniques to improve ranch infrastructure, increase
calf survival rates, promote predator tolerance, and begin to restore wildlife habitat, all with
funding assistance from the Mexican federal government. One rancher has received support to
install solar-powered electric fencing as a predator deterrent and create a calving pasture. Two
other ranches are utilizing conventional barbed wire fencing to keep calves closer to ranch
headquarters and away from areas of increased vulnerability. Cattle-exclusion zones are being
established on four ranches, including along riparian corridors, to encourage habitat restoration.

As part of a continuing dialogue with ranchers centered on livestock predation, these
activities are aimed at producing strategies to eliminate human-wildlife conflicts that can then be
applied elsewhere in the region. We plan to incorporate reliable predation data in the future in
order to evaluate the effectiveness of new infrastructure and management techniques.

**Grassroots Leadership:** Maintained a small office in Tucson, Arizona, that continues to
provide valuable resources for our conservation partners in Mexico and the U.S. With our
dedication to wildlife conservation, we have established lasting linkages between government
agencies, citizen groups, universities, research scientists, and ranchers in the U.S. and Mexico
as part of a growing cooperative movement for jaguar protection. In addition to Naturalia, A.C.,
we work in partnership with Defenders of Wildlife, Malpai Borderlands Group, Cuenca los Ojos
Foundation, Sky Island Alliance, Yaqui to Gila Watershed Alliance, and The Nature
Conservancy. We have an extremely small overhead and only one part-time staff person, which
combined with our experienced, all-volunteer board of directors means that nearly all
contributions received directly support jaguar, species, and habitat conservation.