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Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Department of the Treasury
Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

For the 2007 calendar year, or tax year beginning 07-01-2007 and ending 06-30-2008

B Employer identification number

20-8084828

D Employer identification number

20-8084828

E Telephone number

(202) 457-9400

F Accounting method

Cash

Accrual

G Web site:

WWW.CNAS.ORG

H and I are not applicable to section 527 organizations

H(a) Is this a group return for affiliates? □ Yes □ No

H(b) If "Yes" enter number of affiliates □

H(c) Are all affiliates included? □ Yes □ No

H(d) Is this a separate return filed by an organization covered by a group return? □ Yes □ No

J Organization type (check only one) □ 501(c)(3) □ 501(c)(4) □ 501(c)(5) □ 501(c)(6) □ 527

K Check here □ if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than 25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.

L Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12 □ 6,404,848

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions.)

1 Contributions, gifts, grants, and similar amounts received

1a Contributions to donor advised funds

b Direct public support (not included on line 1a)

c Indirect public support (not included on line 1a)

d Government contributions (grants) (not included on line 1a)

e Total (add lines 1a through 1d) (cash $ 5,313,231 noncash $ 57,195)

2 Program service revenue including government fees and contracts (from Part VII, line 93)

3 Membership dues and assessments

4 Interest on savings and temporary cash investments

5 Dividends and interest from securities

6a Gross rents

6b Less rental expenses

c Net rental income or (loss) subtract line 6b from line 6a

7 Other investment income (describe □)

8a Gross amount from sales of assets

8a Securities (A) Other (B)

8a Securities (A) Other (B)

8b Less cost or other basis and sales expenses

8b Securities (A) Other (B)

8c Gain or (loss) (attach schedule)

8c Securities (A) Other (B)

d Net gain or (loss) Combine line 8c, columns (A) and (B)

9 Special events and activities (attach schedule) If any amount is from gaming, check here □

a Gross revenue (not including $__________ of contributions reported on line 1b)

b Less direct expenses other than fundraising expenses

c Net income or (loss) from special events Subtract line 9b from line 9a

10a Gross sales of inventory, less returns and allowances

10a Securities (A) Other (B)

10b Less cost of goods sold

10b Securities (A) Other (B)

10c Net income or (loss) from sales of inventory Subtract line 10b from line 10a

11 Other revenue (from Part VII, line 103)

11 Securities (A) Other (B)

12 Total revenue Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11

13 Program services (from line 44, column (B))

14 Management and general (from line 44, column (C))

15 Fundraising (from line 44, column (D))

16 Payments to affiliates (attach schedule)

17 Total expenses Add lines 16 and 44, column (A)

18 Excess or (deficit) for the year Subtract line 17 from line 12

19 Net assets or fund balances at beginning of year (from line 73, column (A))

20 Other changes in net assets or fund balances (attach explanation)

21 Net assets or fund balances at end of year Combine lines 18, 19, and 20

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y Form 990 (2007)
## Part II  Statement of Functional Expenses

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See the instructions.)

<table>
<thead>
<tr>
<th>Description</th>
<th>(A) Total</th>
<th>(B) Program services</th>
<th>(C) Management and general</th>
<th>(D) Fundraising</th>
</tr>
</thead>
<tbody>
<tr>
<td>22a Grants paid from donor advised funds (attach Schedule)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(cash $ __________ noncash $ _______ )</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>If this amount includes foreign grants, check here ▶ □</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>22b Other grants and allocations (attach schedule)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(cash $ __________ noncash $ _______ )</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>If this amount includes foreign grants, check here ▶ □</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>23 Specific assistance to individuals (attach schedule)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>24 Benefits paid to or for members (attach schedule)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>25a Compensation of current officers, directors, key employees etc Listed in Part V-A (attach schedule)</td>
<td>826,331</td>
<td>478,936</td>
<td>259,813</td>
<td>87,582</td>
</tr>
<tr>
<td>25b Compensation of former officers, directors, key employees etc Listed in Part V-B (attach schedule)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>25c Compensation and other distributions not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) (attach schedule)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>26 Salaries and wages of employees not included on lines 25a, b and c</td>
<td>1,727,035</td>
<td>1,305,110</td>
<td>403,437</td>
<td>18,488</td>
</tr>
<tr>
<td>27 Pension plan contributions not included on lines 25a, b and c</td>
<td>115,908</td>
<td>82,573</td>
<td>28,490</td>
<td>4,845</td>
</tr>
<tr>
<td>28 Employee benefits not included on lines 25a - 27</td>
<td>149,727</td>
<td>106,899</td>
<td>36,395</td>
<td>6,433</td>
</tr>
<tr>
<td>29 Payroll taxes</td>
<td>166,545</td>
<td>118,952</td>
<td>40,353</td>
<td>7,240</td>
</tr>
<tr>
<td>30 Professional fundraising fees</td>
<td>45,000</td>
<td></td>
<td>45,000</td>
<td></td>
</tr>
<tr>
<td>31 Accounting fees</td>
<td>121,802</td>
<td>94,444</td>
<td>21,731</td>
<td>5,627</td>
</tr>
<tr>
<td>32 Legal fees</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>33 Supplies</td>
<td>99,366</td>
<td>79,430</td>
<td>16,304</td>
<td>3,632</td>
</tr>
<tr>
<td>34 Telephone</td>
<td>50,218</td>
<td>32,703</td>
<td>14,843</td>
<td>2,672</td>
</tr>
<tr>
<td>35 Postage and shipping</td>
<td>13,679</td>
<td>10,423</td>
<td>2,402</td>
<td>854</td>
</tr>
<tr>
<td>36 Occupancy</td>
<td>324,841</td>
<td>241,486</td>
<td>68,967</td>
<td>14,388</td>
</tr>
<tr>
<td>37 Equipment rental and maintenance</td>
<td>12,371</td>
<td>5,831</td>
<td>5,284</td>
<td>1,256</td>
</tr>
<tr>
<td>38 Printing and publications</td>
<td>401,207</td>
<td>378,377</td>
<td>18,815</td>
<td>4,015</td>
</tr>
<tr>
<td>39 Travel</td>
<td>265,404</td>
<td>226,576</td>
<td>16,397</td>
<td>22,431</td>
</tr>
<tr>
<td>40 Conferences, conventions, and meetings</td>
<td>370,212</td>
<td>360,326</td>
<td>9,886</td>
<td></td>
</tr>
<tr>
<td>41 Interest</td>
<td>1,028</td>
<td>1,028</td>
<td></td>
<td></td>
</tr>
<tr>
<td>42 Depreciation, depletion, etc (attach schedule)</td>
<td>98,806</td>
<td>76,613</td>
<td>17,629</td>
<td>4,564</td>
</tr>
<tr>
<td>43 Other expenses not covered above (itemize)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a MISCELLANEOUS</td>
<td>34,483</td>
<td>20,535</td>
<td>13,169</td>
<td>779</td>
</tr>
<tr>
<td>b INSURANCE</td>
<td>9,971</td>
<td>3,897</td>
<td>5,842</td>
<td>232</td>
</tr>
<tr>
<td>c PROFESSIONAL FEES</td>
<td>479,086</td>
<td>453,424</td>
<td>20,692</td>
<td>4,970</td>
</tr>
<tr>
<td>d HONORARII</td>
<td>181,755</td>
<td>181,755</td>
<td></td>
<td></td>
</tr>
<tr>
<td>e INFORMATION TECHNOLOGY</td>
<td>39,881</td>
<td>39,881</td>
<td></td>
<td></td>
</tr>
<tr>
<td>f</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>g</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>44 Total functional expenses. Add lines 22a through 43g</td>
<td>5,534,656</td>
<td>4,298,171</td>
<td>1,001,477</td>
<td>235,008</td>
</tr>
</tbody>
</table>

### Joint Costs

Check ▶ □ if you are following SOP 98-2

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? ▶ □ Yes □ No

If "Yes," enter (i) the aggregate amount of these joint costs $ ________, (ii) the amount allocated to Program services $ ________, (iii) the amount allocated to Management and general $ ________, and (iv) the amount allocated to Fundraising $ ________
Part III  Statement of Program Service Accomplishments (See the instructions.)

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization’s programs and accomplishments.

<table>
<thead>
<tr>
<th>What is the organization's primary exempt purpose?</th>
<th>Program Service Expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td>FOCUSED ON NATIONAL SECURITY POLICY DEVELOPMENT, RESEARCH, AND ANALYSIS</td>
<td>(Required for 501(c)(3) and (4) orgs, and 4947(a)(1) trusts, but optional for others)</td>
</tr>
</tbody>
</table>

All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>a</strong> See Additional Data Table</td>
<td></td>
</tr>
<tr>
<td>(Grants and allocations $)</td>
<td>If this amount includes foreign grants, check here</td>
</tr>
<tr>
<td>(Grants and allocations $)</td>
<td>If this amount includes foreign grants, check here</td>
</tr>
<tr>
<td>(Grants and allocations $)</td>
<td>If this amount includes foreign grants, check here</td>
</tr>
<tr>
<td>(Grants and allocations $)</td>
<td>If this amount includes foreign grants, check here</td>
</tr>
<tr>
<td><strong>e</strong> Other program services (attach schedule)</td>
<td></td>
</tr>
<tr>
<td>(Grants and allocations $)</td>
<td>If this amount includes foreign grants, check here</td>
</tr>
<tr>
<td><strong>f</strong> Total of Program Service Expenses (should equal line 44, column (B), Program services)</td>
<td>4,298,171</td>
</tr>
</tbody>
</table>

Form 990 (2007)
### Part IV  Balance Sheets (See the instructions.)

**Note:** Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.

<table>
<thead>
<tr>
<th></th>
<th>(A) Beginning of year</th>
<th>(B) End of year</th>
</tr>
</thead>
<tbody>
<tr>
<td>45</td>
<td>Cash—non-interest-bearing</td>
<td>643,735</td>
</tr>
<tr>
<td>46</td>
<td>Savings and temporary cash investments</td>
<td>46</td>
</tr>
<tr>
<td>47a</td>
<td>Accounts receivable</td>
<td>47a</td>
</tr>
<tr>
<td>47b</td>
<td>Less allowance for doubtful accounts</td>
<td>47c</td>
</tr>
<tr>
<td>48a</td>
<td>Pledges receivable</td>
<td>48a</td>
</tr>
<tr>
<td>48b</td>
<td>Less allowance for doubtful accounts</td>
<td>48c</td>
</tr>
<tr>
<td>49</td>
<td>Grants receivable</td>
<td>49</td>
</tr>
<tr>
<td>50a</td>
<td>Receivables from current and former officers, directors, trustees, and key employees (attach schedule)</td>
<td>50a</td>
</tr>
<tr>
<td>50b</td>
<td>Receivables from other disqualified persons (as defined under section 4958(c)(3)(B) (attach schedule)</td>
<td>50b</td>
</tr>
<tr>
<td>51a</td>
<td>Other notes and loans receivable (attach schedule)</td>
<td>51a</td>
</tr>
<tr>
<td>51b</td>
<td>Less allowance for doubtful accounts</td>
<td>51c</td>
</tr>
<tr>
<td>52</td>
<td>Inventories for sale or use</td>
<td>52</td>
</tr>
<tr>
<td>53</td>
<td>Prepaid expenses and deferred charges</td>
<td>53</td>
</tr>
<tr>
<td>54a</td>
<td>Investments—publicly-traded securities</td>
<td>54a</td>
</tr>
<tr>
<td>54b</td>
<td>Investments—other securities (attach schedule)</td>
<td>54b</td>
</tr>
<tr>
<td>55a</td>
<td>Investments—land, buildings, and equipment basis</td>
<td>55a</td>
</tr>
<tr>
<td>55b</td>
<td>Less accumulated depreciation (attach schedule)</td>
<td>55c</td>
</tr>
<tr>
<td>56</td>
<td>Investments—other (attach schedule)</td>
<td>56</td>
</tr>
<tr>
<td>57a</td>
<td>Land, buildings, and equipment basis</td>
<td>57a</td>
</tr>
<tr>
<td>57b</td>
<td>Less accumulated depreciation (attach schedule)</td>
<td>57c</td>
</tr>
<tr>
<td>58</td>
<td>Other assets, including program-related investments (describe)</td>
<td>58</td>
</tr>
<tr>
<td>59</td>
<td>Total assets (must equal line 74) Add lines 45 through 58</td>
<td>59</td>
</tr>
<tr>
<td>60</td>
<td>Accounts payable and accrued expenses</td>
<td>60</td>
</tr>
<tr>
<td>61</td>
<td>Grants payable</td>
<td>61</td>
</tr>
<tr>
<td>62</td>
<td>Deferred revenue</td>
<td>62</td>
</tr>
<tr>
<td>63</td>
<td>Loans from officers, directors, trustees, and key employees (attach schedule)</td>
<td>63</td>
</tr>
<tr>
<td>64a</td>
<td>Tax-exempt bond liabilities (attach schedule)</td>
<td>64a</td>
</tr>
<tr>
<td>64b</td>
<td>Mortgages and other notes payable (attach schedule)</td>
<td>64b</td>
</tr>
<tr>
<td>65</td>
<td>Other liabilities (describe)</td>
<td>65</td>
</tr>
<tr>
<td>66</td>
<td>Total liabilities Add lines 60 through 65</td>
<td>66</td>
</tr>
</tbody>
</table>

**Organizations that follow SFAS 117, check here ✔ and complete lines 67 through 69 and lines 73 and 74**

<table>
<thead>
<tr>
<th></th>
<th>(A)</th>
<th>(B)</th>
</tr>
</thead>
<tbody>
<tr>
<td>67</td>
<td>Unrestricted</td>
<td>481,046</td>
</tr>
<tr>
<td>68</td>
<td>Temporarily restricted</td>
<td>550,000</td>
</tr>
<tr>
<td>69</td>
<td>Permanently restricted</td>
<td>69</td>
</tr>
</tbody>
</table>

**Organizations that do not follow SFAS 117, check here ✔ and complete lines 70 through 74**

<table>
<thead>
<tr>
<th></th>
<th>(A)</th>
<th>(B)</th>
</tr>
</thead>
<tbody>
<tr>
<td>70</td>
<td>Capital stock, trust principal, or current funds</td>
<td>70</td>
</tr>
<tr>
<td>71</td>
<td>Paid-in or capital surplus, or land, building, and equipment fund</td>
<td>71</td>
</tr>
<tr>
<td>72</td>
<td>Retained earnings, endowment, accumulated income, or other funds</td>
<td>72</td>
</tr>
<tr>
<td>73</td>
<td>Total net assets or fund balances Add lines 67 through 69 or lines 70 through 72 (Column (A) must equal line 19 and column (B) must equal line 21)</td>
<td>1,031,046</td>
</tr>
<tr>
<td>74</td>
<td>Total liabilities and net assets / fund balances Add lines 66 and 73</td>
<td>1,518,203</td>
</tr>
</tbody>
</table>
### Part IV-A  Reconciliation of Revenue per Audited Financial Statements With Revenue per Return (See the instructions.)

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>a</td>
<td>Total revenue, gains, and other support per audited financial statements</td>
<td>6,456,425</td>
<td></td>
</tr>
<tr>
<td>b</td>
<td>A mounts included on line a but not on Part I, line 12</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>Net unrealized gains on investments</td>
<td>b1</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Donated services and use of facilities</td>
<td>b2</td>
<td>59,681</td>
</tr>
<tr>
<td>3</td>
<td>Recoveries of prior year grants</td>
<td>b3</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Other (specify)</td>
<td>b4</td>
<td></td>
</tr>
<tr>
<td>Add lines b1 through b4</td>
<td></td>
<td>b</td>
<td>59,681</td>
</tr>
<tr>
<td>Subtract line b from line a</td>
<td>6,396,744</td>
<td></td>
<td></td>
</tr>
<tr>
<td>c</td>
<td>A mounts included on Part I, line 12, but not on line a</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>Investment expenses not included on Part I, line 6b</td>
<td>d1</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Other (specify)</td>
<td>d2</td>
<td></td>
</tr>
<tr>
<td>Add lines d1 and d2</td>
<td></td>
<td>d</td>
<td>59,681</td>
</tr>
<tr>
<td>e</td>
<td>Total revenue (Part I, line 12)</td>
<td>Add lines c and d</td>
<td>6,396,744</td>
</tr>
</tbody>
</table>

### Part IV-B  Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>a</td>
<td>Total expenses and losses per audited financial statements</td>
<td>5,594,337</td>
<td></td>
</tr>
<tr>
<td>b</td>
<td>Amounts included on line a but not on Part I, line 17</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>Donated services and use of facilities</td>
<td>b1</td>
<td>59,681</td>
</tr>
<tr>
<td>2</td>
<td>Prior year adjustments reported on Part I, line 20</td>
<td>b2</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Losses reported on Part I, line 20</td>
<td>b3</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Other (specify)</td>
<td>b4</td>
<td></td>
</tr>
<tr>
<td>Add lines b1 through b4</td>
<td></td>
<td>b</td>
<td>59,681</td>
</tr>
<tr>
<td>Subtract line b from line a</td>
<td>5,534,656</td>
<td></td>
<td></td>
</tr>
<tr>
<td>c</td>
<td>Amounts included on Part I, line 17, but not on line a</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>Investment expenses not included on Part I, line 6b</td>
<td>d1</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Other (specify)</td>
<td>d2</td>
<td></td>
</tr>
<tr>
<td>Add lines d1 and d2</td>
<td></td>
<td>d</td>
<td>5,534,656</td>
</tr>
<tr>
<td>e</td>
<td>Total expenses (Part I, line 17)</td>
<td>Add lines c and d</td>
<td>5,534,656</td>
</tr>
</tbody>
</table>

### Part V-A  Current Officers, Directors, Trustees, and Key Employees (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated.) (See the instructions.)

<table>
<thead>
<tr>
<th></th>
<th>(A) Name and address</th>
<th>(B) Title and average hours per week devoted to position</th>
<th>(C) Compensation (If not paid, enter -0-)</th>
<th>(D) Contributions to employee benefit plans &amp; deferred compensation plans</th>
<th>(E) Expense account and other allowances</th>
</tr>
</thead>
<tbody>
<tr>
<td>See Additional Data Table</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
**Part V-A  Current Officers, Directors, Trustees, and Key Employees (continued)**

75a  Enter the total number of officers, directors, and trustees permitted to vote on organization business at board meetings .......................................................... 11

75b  Are any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, related to each other through family or business relationships? If "Yes," attach a statement that identifies the individuals and explains the relationship(s).  No

75c  Do any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, receive compensation from any other organizations, whether tax exempt or taxable, that are related to the organization? See the instructions for the definition of "related organization" ...................................................................................................................... No

75d  Does the organization have a written conflict of interest policy? ................................................................................................................................. Yes

**Part V-B  Former Officers, Directors, Trustees, and Key Employees That Received Compensation or Other Benefits** (If any former officer, director, trustee, or key employee received compensation or other benefits (described below) during the year, list that person below and enter the amount of compensation or other benefits in the appropriate column. See the instructions.)

- **(A) Name and address**
- **(B) Loans and Advances**
- **(C) Compensation (If not paid enter "-")**
- **(D) Contributions to employee benefit plans and deferred compensation plans**
- **(E) Expense account and other allowances**

**Part VI  Other Information (See the instructions.)**

76  Did the organization make a change in its activities or methods of conducting activities? If "Yes," attach a detailed statement of each change .......................................................... No

77  Were any changes made in the organizing or governing documents but not reported to the IRS? .................................................................................................................. No

78a  Did the organization have unrelated business gross income of $1,000 or more during the year covered by this return? ..................................................................................... No

78b  If "Yes," has it filed a tax return on Form 990-T for this year? .................................................................................................................. No

79  Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement .................................................................................................................. No

80a  Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization? .................................................................................................................. No

81a  Enter direct or indirect political expenditures (See line 81 instructions) .................................................................................................................. 81a

81b  Did the organization file Form 1120-POL for this year? .................................................................................................................. No
### Part VI Other Information (continued)

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>82a Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b If &quot;Yes,&quot; you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II (See instructions in Part III)</td>
<td>82b</td>
<td>59,681</td>
</tr>
<tr>
<td>83a Did the organization comply with the public inspection requirements for returns and exemption applications?</td>
<td>83a</td>
<td>Yes</td>
</tr>
<tr>
<td>b Did the organization comply with the disclosure requirements relating to quid pro quo contributions?</td>
<td>83b</td>
<td>Yes</td>
</tr>
<tr>
<td>84a Did the organization solicit any contributions or gifts that were not tax deductible?</td>
<td>84a</td>
<td>No</td>
</tr>
<tr>
<td>b If &quot;Yes,&quot; did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?</td>
<td>84b</td>
<td></td>
</tr>
<tr>
<td>85 501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?</td>
<td>85a</td>
<td></td>
</tr>
<tr>
<td>b Did the organization make only in-house lobbying expenditures of $2,000 or less?</td>
<td>85b</td>
<td></td>
</tr>
<tr>
<td>c Dues assessments, and similar amounts from members</td>
<td>85c</td>
<td></td>
</tr>
<tr>
<td>86 501(c)(7) orgs. Enter a Initiation fees and capital contributions included on line 12</td>
<td>86a</td>
<td></td>
</tr>
<tr>
<td>b Gross receipts, included on line 12, for public use of club facilities</td>
<td>86b</td>
<td></td>
</tr>
<tr>
<td>87 501(c)(12) orgs. Enter a Gross income from members or shareholders</td>
<td>87a</td>
<td></td>
</tr>
<tr>
<td>b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)</td>
<td>87b</td>
<td></td>
</tr>
<tr>
<td>88a At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-3? If &quot;Yes,&quot; complete Part IX</td>
<td>88a</td>
<td>No</td>
</tr>
<tr>
<td>b At any time during the year, did the organization directly or indirectly own a controlled entity within the meaning of section 512(b)(13)? If yes complete Part XI</td>
<td>88b</td>
<td>No</td>
</tr>
<tr>
<td>89a 501(c)(3) organizations. Enter Amount of tax imposed on the organization during the year under section 4911 ▶️ 0, section 4912 ▶️ 0, section 4955 ▶️ 0</td>
<td>89a</td>
<td></td>
</tr>
<tr>
<td>89b b 501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If &quot;Yes,&quot; attach a statement explaining each transaction</td>
<td>89b</td>
<td>No</td>
</tr>
<tr>
<td>c Enter Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958 ▶️ 0</td>
<td>89c</td>
<td></td>
</tr>
<tr>
<td>89e b All organizations. Did the organization acquire direct or indirect interest in any applicable insurance contract?</td>
<td>89e</td>
<td>No</td>
</tr>
<tr>
<td>90a List the states with which a copy of this return is filed ▶️ DC</td>
<td>90a</td>
<td></td>
</tr>
<tr>
<td>b Number of employees employed in the pay period that includes March 12, 2007 (See instructions)</td>
<td>90b</td>
<td>8</td>
</tr>
<tr>
<td>91a The books are in care of ▶️ THE ORGANIZATION</td>
<td>91a</td>
<td></td>
</tr>
<tr>
<td>Located at ▶️ WASHINGTON, DC</td>
<td>91b</td>
<td>Yes No</td>
</tr>
<tr>
<td>Telephone no ▶️ (202) 457-9400</td>
<td>91c</td>
<td></td>
</tr>
<tr>
<td>z 1301 PENN AVE NW STE 403 ZIP + 4 ▶️ 20004</td>
<td>91d</td>
<td></td>
</tr>
<tr>
<td>b At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)?</td>
<td>91e</td>
<td>Yes No</td>
</tr>
<tr>
<td>If &quot;Yes,&quot; enter the name of the foreign country ▶️</td>
<td>91f</td>
<td></td>
</tr>
</tbody>
</table>

See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.
### Part VI Other Information (continued)

- **c** At any time during the calendar year, did the organization maintain an office outside of the United States? 
  - Yes □  No □

> If "Yes," enter the name of the foreign country ▶

- **92** Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041—Check here ▸ and enter the amount of tax-exempt interest received or accrued during the tax year ▸

### Part VII Analysis of Income-Producing Activities (See the instructions.)

**Note:** Enter gross amounts unless otherwise indicated.

<table>
<thead>
<tr>
<th>(A) Business code</th>
<th>(B) Amount</th>
<th>(C) Exclusion code</th>
<th>(D) Amount</th>
<th>(E) Related or exempt function income</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program service revenue</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>b</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>c</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>d</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>e</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| f Medicare/Medicaid payments |
| g Fees and contracts from government agencies |
| h Membership dues and assessments |
| i Interest on savings and temporary cash investments | 14 | 8,860 |
| j Dividends and interest from securities |
| k Net rental income or (loss) from real estate |
| a debt-financed property |
| b non debt-financed property |
| l Net rental income or (loss) from personal property |
| m Other investment income |
| n Gain or (loss) from sales of assets other than inventory | 18 | 1,940 |
| o Net income or (loss) from special events |
| p Gross profit or (loss) from sales of inventory |
| q Other revenue a OTHER REVENUE | |
| r |
| s |
| t |

**104** Subtotal (add columns (B), (D), and (E)) ▶

**105** Total (add line 104, columns (B), (D), and (E)) ▶

**Note:** Line 105 plus line 1e, Part I, should equal the amount on line 12, Part I.

### Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See the instructions.)

**Line No.**

- **103A** OTHER REVENUE RELATED TO NATIONAL SECURITY POLICY DEVELOPMENT, RESEARCH, AND ANALYSIS

### Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See the instructions.)

| (A) Name, address, and EIN of corporation, partnership, or disregarded entity |
| (B) Percentage of ownership interest |
| (C) Nature of activities |
| (D) Total income |
| (E) End-of-year assets |

### Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See the instructions.)

- **(a)** Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? □ Yes □ No

- **(b)** Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? □ Yes □ No

**NOTE:** If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).
### Part XI  Information Regarding Transfers To and From Controlled Entities

Complete only if the organization is a controlling organization as defined in section 512(b)(13) of the Code.

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
</table>

#### 106
Did the reporting organization **make** any transfers to a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity.

<table>
<thead>
<tr>
<th>(A) Name and address of each controlled entity</th>
<th>(B) Employer Identification Number</th>
<th>(C) Description of transfer</th>
<th>(D) Amount of transfer</th>
</tr>
</thead>
<tbody>
<tr>
<td>a</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>b</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>c</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### 107
Did the reporting organization **receive** any transfers from a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity.

<table>
<thead>
<tr>
<th>(A) Name and address of each controlled entity</th>
<th>(B) Employer Identification Number</th>
<th>(C) Description of transfer</th>
<th>(D) Amount of transfer</th>
</tr>
</thead>
<tbody>
<tr>
<td>a</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>b</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>c</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### 108
Did the organization have a binding written contract in effect on August 17, 2006 covering the interests, rents, royalties and annuities described in question 107 above?

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
</table>

---

**Signature of officer**

KURT CAMPBELL CEO  
Type or print name and title

---

**Preparer's signature**

PATRICIA A O'MALLEY CPA

---

**Preparer's SSN or PTIN (See Gen Inst W)**

---

**EIN**

---

**Phone no**  (301) 564-3636

---

Form 990 (2007)
**Part I** Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees

(See page 1 of the instructions. List each one. If there are none, enter "None.")

<table>
<thead>
<tr>
<th>Name</th>
<th>Address</th>
<th>Title and average hours per week devoted to position</th>
<th>Compensation</th>
<th>Contributions to employee benefit plans &amp; deferred compensation</th>
<th>Expense account and other allowances</th>
</tr>
</thead>
<tbody>
<tr>
<td>JAMES MILLER</td>
<td>1301 PENN AVE 403</td>
<td>SVP DIR OF STUDIES 40:00</td>
<td>203,333</td>
<td>31,999</td>
<td>0</td>
</tr>
<tr>
<td>PRICE FLOYD</td>
<td>1301 PENN AVE 403</td>
<td>DIR EXT RELATIONS 40:00</td>
<td>142,333</td>
<td>16,638</td>
<td>0</td>
</tr>
<tr>
<td>VIKRAM SINGH</td>
<td>1301 PENN AVE 403</td>
<td>FELLOW 40:00</td>
<td>126,250</td>
<td>22,003</td>
<td>0</td>
</tr>
<tr>
<td>DEREK CHOLLET</td>
<td>1301 PENN AVE 403</td>
<td>SENIOR FELLOW 40:00</td>
<td>111,667</td>
<td>22,104</td>
<td>0</td>
</tr>
<tr>
<td>ERIC PIERCE</td>
<td>1301 PENN AVE 403</td>
<td>FELLOW 40:00</td>
<td>95,000</td>
<td>9,757</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>11</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Part II-A** Compensation of the Five Highest Paid Independent Contractors for Professional Services

(See page 2 of the instructions. List each one (whether individual or firms). If there are none, enter "None.")

<table>
<thead>
<tr>
<th>Name</th>
<th>Address</th>
<th>Type of service</th>
<th>Compensation</th>
</tr>
</thead>
<tbody>
<tr>
<td>RUBINO MCGEEHIN</td>
<td>6903 ROCKLEDGE DR 1200</td>
<td>ACCOUNTING SERVICES</td>
<td>82,424</td>
</tr>
<tr>
<td></td>
<td>BETHESDA, MD 20817</td>
<td></td>
<td></td>
</tr>
<tr>
<td>NEW SIGNATURE IT CONSULTING</td>
<td>2112 O ST NW 1-A</td>
<td>IT CONSULTING</td>
<td>80,215</td>
</tr>
<tr>
<td></td>
<td>WASHINGTON, DC 20005</td>
<td></td>
<td></td>
</tr>
<tr>
<td>RUDDER FINN</td>
<td>301 EAST 57TH ST</td>
<td>WEB SITE DEVELOPMENT</td>
<td>71,345</td>
</tr>
<tr>
<td></td>
<td>NEW YORK, NY 10022</td>
<td></td>
<td></td>
</tr>
<tr>
<td>DAVID SANGER</td>
<td>1627 I ST NW 700</td>
<td>WRITING</td>
<td>56,000</td>
</tr>
<tr>
<td></td>
<td>WASHINGTON, DC 20006</td>
<td></td>
<td></td>
</tr>
<tr>
<td>RICHARD J DANZIG</td>
<td>3670 UPTON ST NW</td>
<td>CONSULTING</td>
<td>51,000</td>
</tr>
<tr>
<td></td>
<td>WASHINGTON, DC 20008</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>11</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Part II-B** Compensation of the Five Highest Paid Independent Contractors for Other Services

(List each contractor who performed services other than professional services, whether individual or firms. If there are none, enter "None". See page 2 for instructions.)

<table>
<thead>
<tr>
<th>Name</th>
<th>Address</th>
<th>Type of service</th>
<th>Compensation</th>
</tr>
</thead>
<tbody>
<tr>
<td>CRABTREE COMPANY</td>
<td>200 PARK AVENUE</td>
<td>PRINTING &amp; COPYING</td>
<td>348,819</td>
</tr>
<tr>
<td></td>
<td>FALLS CHURCH, VA 22046</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
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<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Total number of other contractors receiving over $50,000 for other services**
### Part III  Statements About Activities (See page 2 of the instructions.)

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td></td>
<td></td>
</tr>
<tr>
<td>During the year, has the organization attempted to influence national, state, or local legislation, include any attempt to influence public opinion on a legislative matter or referendum? If &quot;Yes,&quot; enter the total expenses paid or incurred in connection with the lobbying activities $</td>
<td>1</td>
<td>No</td>
</tr>
<tr>
<td>Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking &quot;Yes&quot; must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td></td>
<td></td>
</tr>
<tr>
<td>During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is &quot;Yes,&quot; attach a detailed statement explaining the transactions.)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>a</td>
<td>Sale, exchange, or leasing property?</td>
<td>2a</td>
</tr>
<tr>
<td>b</td>
<td>Lending of money or other extension of credit?</td>
<td>2b</td>
</tr>
<tr>
<td>c</td>
<td>Furnishing of goods, services, or facilities?</td>
<td>2c</td>
</tr>
<tr>
<td>d</td>
<td>Payment of compensation (or payment or reimbursement of expenses if more than $1,000)?</td>
<td>2d</td>
</tr>
<tr>
<td>e</td>
<td>Transfer of any part of its income or assets?</td>
<td>2e</td>
</tr>
<tr>
<td>3a</td>
<td>Did the organization make grants for scholarships, fellowships, student loans, etc.? (If &quot;Yes,&quot; attach an explanation of how the organization determines that recipients qualify to receive payments)</td>
<td>3a</td>
</tr>
<tr>
<td>b</td>
<td>Did the organization have a section 403(b) annuity plan for its employees?</td>
<td>3b</td>
</tr>
<tr>
<td>c</td>
<td>Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas, or structures? If &quot;Yes&quot; attach a detailed statement</td>
<td></td>
</tr>
<tr>
<td>d</td>
<td>Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?</td>
<td>3d</td>
</tr>
<tr>
<td>4a</td>
<td>Did the organization maintain any donor advised funds? If &quot;Yes,&quot; complete lines 4b through 4g. If &quot;No,&quot; complete lines 4f and 4g</td>
<td></td>
</tr>
<tr>
<td>b</td>
<td>Did the organization make any taxable distributions under section 4966?</td>
<td>4b</td>
</tr>
<tr>
<td>c</td>
<td>Did the organization make a distribution to a donor, donor advisor, or related person?</td>
<td>4c</td>
</tr>
<tr>
<td>d</td>
<td>Enter the total number of donor advised funds owned at the end of the tax year</td>
<td></td>
</tr>
<tr>
<td>e</td>
<td>Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year</td>
<td></td>
</tr>
<tr>
<td>f</td>
<td>Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts</td>
<td></td>
</tr>
<tr>
<td>g</td>
<td>Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year</td>
<td></td>
</tr>
</tbody>
</table>
### Part IV  Reason for Non-Private Foundation Status  (See pages 4 through 7 of the instructions.)

I certify that the organization is not a private foundation because it is (Please check only ONE applicable box)

5  □  A church, convention of churches, or association of churches  Section 170(b)(1)(A)(i)

6  □  A school  Section 170(b)(1)(A)(ii) (Also complete Part V)

7  □  A hospital or a cooperative hospital service organization  Section 170(b)(1)(A)(iii)

8  □  A federal, state, or local government or governmental unit  Section 170(b)(1)(A)(v)

9  □  A medical research organization operated in conjunction with a hospital  Section 170(b)(1)(A)(iii) Enter the hospital’s name, city, and state ▶

10 □  An organization operated for the benefit of a college or university owned or operated by a governmental unit  Section 170(b)(1)(A)(iv) (Also complete the Support Schedule in Part IV-A)

11a □  An organization that normally receives a substantial part of its support from a governmental unit or from the general public  Section 170(b)(1)(A)(vi) (Also complete the Support Schedule in Part IV-A)

11b □  A community trust  Section 170(b)(1)(A)(vi) (Also complete the Support Schedule in Part IV-A)

12 □  An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975  See section 509(a)(2) (Also complete the Support Schedule in Part IV-A)

13 □  An organization that is not controlled by any disqualified persons (other than foundation managers) and otherwise meets the requirements of section 509(a)(3) Check the box that describes the type of supporting organization

- □  Type I
- □  Type II
- □  Type III - Functionally Integrated
- □  Type III - Other

---

**Provide the following information about the supported organizations. (see page 7 of the instructions.)**

<table>
<thead>
<tr>
<th>(a) Name(s) of supported organization(s)</th>
<th>(b) Employer identification number</th>
<th>(c) Type of organization (described in lines 5 through 12 above or IRC section)</th>
<th>(d) Is the supported organization listed in the supporting organization’s governing documents?</th>
<th>(e) Amount of support?</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Yes</td>
<td>No</td>
</tr>
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</tr>
</tbody>
</table>

Total ▶

14 □  An organization organized and operated to test for public safety  Section 509(a)(4) (See page 7 of the instructions)
**Part IV-A Support Schedule** (Complete only if you checked a box on line 10, 11, or 12) *Use cash method of accounting.*

*Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.*

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in)</th>
<th>(a) 2006</th>
<th>(b) 2005</th>
<th>(c) 2004</th>
<th>(d) 2003</th>
<th>(e) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>15 Gifts, grants, and contributions received</td>
<td>2,577,680</td>
<td></td>
<td></td>
<td></td>
<td>2,577,680</td>
</tr>
<tr>
<td>16 Membership fees received</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>19 Net income from unrelated business activities not included in line 18</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>22 Other income Attach a schedule Do not include gain or (loss) from sale of capital assets</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>23 <strong>Total of lines 15 through 22</strong></td>
<td>2,577,680</td>
<td></td>
<td></td>
<td></td>
<td>2,577,680</td>
</tr>
<tr>
<td>24 Line 23 minus line 17</td>
<td>2,577,680</td>
<td></td>
<td></td>
<td></td>
<td>2,577,680</td>
</tr>
<tr>
<td>25 Enter 1% of line 23</td>
<td>25,777</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

26 **Organizations described on lines 10 or 11:**
   a. Enter 2% of amount in column (e), line 24  
   b. Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2002 through 2005 exceeded the amount shown in line 26a. **Do not file this list with your return.** Enter the total of all these excess amounts  
   c. Total support for section 509(a)(1) test Enter line 24, column (e)  
   d. Add Amounts from column (e) for lines 18  
   e. Public support (line 26c minus line 26d total)  
   f. Public support percentage (line 26e (numerator) divided by line 26c (denominator))  

27 **Organizations described on line 12:**
   a. For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person". **Do not file this list with your return.** Enter the sum of such amounts for each year.

28 **Unusual Grants:** For an organization described in line 10, 11, or 12 that received any unusual grants during 2002 through 2005, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. **Do not file this list with your return.** Do not include these grants in line 15.
### Part V  Private School Questionnaire
(See page 7 of the instructions.)
(To be completed ONLY by schools that checked the box on line 6 in Part IV)

<table>
<thead>
<tr>
<th>Question</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>29  Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>30  Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>31  Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If &quot;Yes,&quot; please describe, if &quot;No,&quot; please explain (If you need more space, attach a separate statement.)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>32  Does the organization maintain the following</td>
<td></td>
<td></td>
</tr>
<tr>
<td>a  Records indicating the racial composition of the student body, faculty, and administrative staff?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b  Records documenting that scholarships and other financial assistance are awarded on racially nondiscriminatory basis?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>c  Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>d  Copies of all material used by the organization or on its behalf to solicit contributions?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>If you answered &quot;No&quot; to any of the above, please explain (If you need more space, attach a separate statement.)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>33  Does the organization discriminate by race in any way with respect to</td>
<td></td>
<td></td>
</tr>
<tr>
<td>a  Students' rights or privileges?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b  Admissions policies?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>c  Employment of faculty or administrative staff?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>d  Scholarships or other financial assistance?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>e  Educational policies?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>f  Use of facilities?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>g  Athletic programs?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>h  Other extracurricular activities?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>If you answered &quot;Yes&quot; to any of the above, please explain (If you need more space, attach a separate statement.)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>34a Does the organization receive any financial aid or assistance from a governmental agency?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b  Has the organization's right to such aid ever been revoked or suspended?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>If you answered &quot;Yes&quot; to either 34a or b, please explain using an attached statement</td>
<td></td>
<td></td>
</tr>
<tr>
<td>35 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 CB 587, covering racial nondiscrimination? If &quot;No,&quot; attach an explanation</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
**Part VI-A  Lobbying Expenditures by Electing Public Charities** (See page 9 of the instructions.)
(To be completed ONLY by an eligible organization that filed Form 5768)

Check ▶ a □ if the organization belongs to an affiliated group  
Check ▶ b □ if you checked "a" and "limited control" provisions apply

**Limits on Lobbying Expenditures**
(The term "expenditures" means amounts paid or incurred)

<table>
<thead>
<tr>
<th></th>
<th>(a) Affiliated group totals</th>
<th>(b) To be completed for all electing organizations</th>
</tr>
</thead>
<tbody>
<tr>
<td>36</td>
<td>Total lobbying expenditures to influence public opinion (grassroots lobbying)</td>
<td>36</td>
</tr>
<tr>
<td>37</td>
<td>Total lobbying expenditures to influence a legislative body (direct lobbying)</td>
<td>37</td>
</tr>
<tr>
<td>38</td>
<td>Total lobbying expenditures (add lines 36 and 37)</td>
<td>38</td>
</tr>
<tr>
<td>39</td>
<td>Other exempt purpose expenditures</td>
<td>39</td>
</tr>
<tr>
<td>40</td>
<td>Total exempt purpose expenditures (add lines 38 and 39)</td>
<td>40</td>
</tr>
</tbody>
</table>
| 41 | Lobbying nontaxable amount  
Enter the amount from the following table— | |
|    | **The lobbying nontaxable amount is—** | |
|    | Not over $500,000 | 20% of the amount on line 40 |
|    | Over $500,000 but not over $1,000,000 | $100,000 plus 15% of the excess over $500,000 |
|    | Over $1,000,000 but not over $1,500,000 | $175,000 plus 10% of the excess over $1,000,000 |
|    | Over $1,500,000 but not over $17,000,000 | $225,000 plus 5% of the excess over $1,500,000 |
|    | Over $17,000,000 | $1,000,000 |
| 42 | Grassroots nontaxable amount (enter 25% of line 41) | 42 |
| 43 | Subtract line 42 from line 36  
Enter -0- if line 42 is more than line 36 | 43 |
| 44 | Subtract line 41 from line 38  
Enter -0- if line 41 is more than line 38 | 44 |

*Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.*

**4-Year Averaging Period Under Section 501(h)**
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below  
See the instructions for lines 45 through 50 on page 11 of the instructions)

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in) ▶</th>
<th>(a) 2007</th>
<th>(b) 2006</th>
<th>(c) 2005</th>
<th>(d) 2004</th>
<th>(e) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>45</td>
<td>Lobbying nontaxable amount</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>46</td>
<td>Lobbying ceiling amount (150% of line 45(e))</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>47</td>
<td>Total lobbying expenditures</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>48</td>
<td>Grassroots nontaxable amount</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>49</td>
<td>Grassroots ceiling amount (150% of line 48(e))</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>50</td>
<td>Grassroots lobbying expenditures</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Part VI-B  Lobbying Activity by Nonelecting Public Charities**
(For reporting only by organizations that did not complete Part VI-A) (See page 11 of the instructions.)

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of

- a Volunteers
- b Paid staff or management (Include compensation in expenses reported on lines c through h.)
- c Media advertisements
- d Mailings to members, legislators, or the public
- e Publications, or published or broadcast statements
- f Grants to other organizations for lobbying purposes
- g Direct contact with legislators, their staffs, government officials, or a legislative body
- h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- i Total lobbying expenditures (Add lines c through h.)

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities
### Part VII: Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

(See page 12 of the instructions.)

51. Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>51a(i)</td>
<td></td>
<td>No</td>
</tr>
<tr>
<td>a(ii)</td>
<td></td>
<td>No</td>
</tr>
</tbody>
</table>

**a. Transfers from the reporting organization to a noncharitable exempt organization of**

- (i) Cash
- (ii) Other assets

**b. Other transactions**

- (i) Sales or exchanges of assets with a noncharitable exempt organization
- (ii) Purchases of assets from a noncharitable exempt organization
- (iii) Rental of facilities, equipment, or other assets
- (iv) Reimbursement arrangements
- (v) Loans or loan guarantees
- (vi) Performance of services or membership or fundraising solicitations

**c. Sharing of facilities, equipment, mailing lists, other assets, or paid employees**

**d. If the answer to any of the above is "Yes," complete the following schedule:**

<table>
<thead>
<tr>
<th>(a) Line no</th>
<th>(b) Amount involved</th>
<th>(c) Name of noncharitable exempt organization</th>
<th>(d) Description of transfers, transactions, and sharing arrangements</th>
</tr>
</thead>
<tbody>
<tr>
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</tbody>
</table>

52a. Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?

- Yes
- No

**b. If "Yes," complete the following schedule:**

<table>
<thead>
<tr>
<th>(a)</th>
<th>(b)</th>
<th>(c)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Name of organization</td>
<td>Type of organization</td>
<td>Description of relationship</td>
</tr>
<tr>
<td></td>
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</tr>
</tbody>
</table>
# Depreciation and Amortization
(Including Information on Listed Property)

**Part I**  Election To Expense Certain Property Under Section 179

*Note: If you have any listed property, complete Part V before you complete Part I.*

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Maximum amount: See the instructions for a higher limit for certain businesses</td>
<td>125,000</td>
</tr>
<tr>
<td>2</td>
<td>Total cost of section 179 property placed in service (see instructions)</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Threshold cost of section 179 property before reduction in limitation</td>
<td>500,000</td>
</tr>
<tr>
<td>4</td>
<td>Reduction in limitation: Subtract line 3 from line 2. If zero or less, enter 0.</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Dollar limitation for tax year: Subtract line 4 from line 1. If zero or less, enter 0. If married filing separately, see instructions.</td>
<td></td>
</tr>
</tbody>
</table>

(a) Description of property | (b) Cost (business use only) | (c) Elected cost |
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

7 Listed property: Enter the amount from line 29 |   |
8 Total elected cost of section 179 property: Add amounts in column (c), lines 6 and 7. |   |
9 Tentative deduction: Enter the smaller of line 5 or line 8. |   |
10 Carrying over of disallowed deduction: Line 13 of your 2006 Form 4562FY |   |
11 Business income limitation: Enter the smaller of business income (not less than zero) or line 5 (see instructions). |   |
12 Section 179 expense deduction: Add lines 9 and 10, but do not enter more than line 11. |   |
13 Carrying over of disallowed deduction to 2008: Add lines 9 and 10, less line 12. |   |

**Part II**  Special Depreciation Allowance and Other Depreciation (Do not include listed property) (See instructions)

14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions). |   |
15 Property subject to section 168(f)(1) election. |   |
16 Other depreciation (including ACRS). | 98,806 |

**Part III**  MACRS Depreciation (Do not include listed property.) (See instructions.)

**Section A**

17 MACRS deductions for assets placed in service in tax years beginning before 2007. |   |
18 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here. |   |

**Section B—Assets Placed in Service During 2007 Tax Year Using the General Depreciation System**

<table>
<thead>
<tr>
<th>(a) Classification of property</th>
<th>(b) Month and year placed in service</th>
<th>(c) Basis for depreciation (business/investment use only—see instructions)</th>
<th>(d) Recovery period</th>
<th>(e) Convention</th>
<th>(f) Method</th>
<th>(g) Depreciation deduction</th>
</tr>
</thead>
<tbody>
<tr>
<td>19a 3-year property</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>b 5-year property</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>c 7-year property</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>d 10-year property</td>
<td></td>
<td></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>e 15-year property</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>f 20-year property</td>
<td></td>
<td></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>g 25-year property</td>
<td></td>
<td></td>
<td>25 yrs</td>
<td>S/L</td>
<td></td>
<td></td>
</tr>
<tr>
<td>h Residential rental property</td>
<td></td>
<td></td>
<td>27.5 yrs</td>
<td>S/L</td>
<td></td>
<td></td>
</tr>
<tr>
<td>i Nonresidential real property</td>
<td></td>
<td></td>
<td>27.5 yrs</td>
<td>S/L</td>
<td></td>
<td></td>
</tr>
<tr>
<td>j Nonresidential real property</td>
<td></td>
<td></td>
<td>39 yrs</td>
<td>S/L</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Section C—Assets Placed in Service During 2007 Tax Year Using the Alternative Depreciation System**

<table>
<thead>
<tr>
<th>(a) Class life</th>
<th>(b) Month and year placed in service</th>
<th>(c) Basis for depreciation (business/investment use only—see instructions)</th>
<th>(d) Recovery period</th>
<th>(e) Convention</th>
<th>(f) Method</th>
<th>(g) Depreciation deduction</th>
</tr>
</thead>
<tbody>
<tr>
<td>20a 12-year</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>c 40-year</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Part IV**  Summary (see instructions)

21 Listed property: Enter amount from line 28 |   |
22 Total: Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here and on the appropriate lines of your return. Partnerships and S corporations—see instructions. | 98,806 |
23 For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs. | 23 |

For Paperwork Reduction Act Notice, see separate instructions.
### Part V  Listed Property

(Include automobiles, certain other vehicles, cellular telephones, certain computers, and property used for entertainment, recreation, or amusement.)

**Note:** For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

#### Section A—Depreciation and Other Information
(Caution: See the instructions for limits for passenger automobiles.)

<table>
<thead>
<tr>
<th>(a) Type of property (list vehicles first)</th>
<th>(b) Date placed in service</th>
<th>(c) Business/ investment use percentage</th>
<th>(d) Cost or other basis</th>
<th>(e) Basis for depreciation (business/investment use only)</th>
<th>(f) Recovery period</th>
<th>(g) Method/ Convention</th>
<th>(h) Depreciation/ deduction</th>
<th>(i) Elected section 179 cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use (see instructions)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>26 Property used more than 50% in a qualified business use</td>
<td>%</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>27 Property used 50% or less in a qualified business use</td>
<td>%</td>
<td>%</td>
<td>S/L -</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>29 Add amounts in column (i), line 26 Enter here and on line 7, page 1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### Section B—Information on Use of Vehicles

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person.

If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles.

<table>
<thead>
<tr>
<th>(a) Vehicle 1</th>
<th>(b) Vehicle 2</th>
<th>(c) Vehicle 3</th>
<th>(d) Vehicle 4</th>
<th>(e) Vehicle 5</th>
<th>(f) Vehicle 6</th>
</tr>
</thead>
<tbody>
<tr>
<td>30 Total business/investment miles driven during the year (do not include commuting miles)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>31 Total commuting miles driven during the year</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>32 Total other personal(noncommuting) miles driven</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>33 Total miles driven during the year Add lines 30 through 32</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>34 Was the vehicle available for personal use during off-duty hours?</td>
<td>Yes</td>
<td>No</td>
<td>Yes</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>35 Was the vehicle used primarily by a more than 5% owner or related person?</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>36 Is another vehicle available for personal use?</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### Section C—Questions for Employers Who Provide Vehicles for Use by Their Employees

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons (see instructions).

<table>
<thead>
<tr>
<th>(a)</th>
<th>(b)</th>
<th>(c)</th>
<th>(d)</th>
<th>(e)</th>
<th>(f)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
<td>No</td>
<td>Yes</td>
<td>No</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your employees?</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>39 Do you treat all use of vehicles by employees as personal use?</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received?</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>41 Do you meet the requirements concerning qualified automobile demonstration use? (See instructions)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Note:** If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles.

#### Part VI  Amortization

<table>
<thead>
<tr>
<th>(a) Description of costs</th>
<th>(b) Date amortization begins</th>
<th>(c) Amortizable amount</th>
<th>(d) Code section</th>
<th>(e) Amortization period or percentage</th>
<th>(f) Amortization for this year</th>
</tr>
</thead>
<tbody>
<tr>
<td>42 Amortization of costs that begins during your 2007 tax year (see instructions)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>43 Amortization of costs that began before your 2007 tax year</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>44 Total. Add amounts in column (f) See the instructions for where to report</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Form 990, Part III - Program Service Accomplishments:

<table>
<thead>
<tr>
<th>Program Service</th>
<th>Expenses</th>
<th>(Required for 501(c)(3) and (4) orgs, and 4947(a)(1) trusts; but optional for others.)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Strategy</strong> - CNAS explores major areas of strategic implication for U.S. national security and defense through its strategy projects. Employing the signature “Solarium Process”, like that used by President Eisenhower, CNAS has employed a competitive theory approach to the strategic issues of how to fight terrorism (violent extremism) along with developing an overall grand strategy through the thorough exploration of opinions and theories, CNAS has melded together the best and brightest ideas to formulate strategy that is strong, pragmatic, and principled.</td>
<td>1,202,262</td>
<td></td>
</tr>
<tr>
<td><strong>Regional Focus</strong> - With two major wars and claims of strategic preoccupation, CNAS has projects with a regional focus in order to give greater research, study, and strategic planning to those countries and areas it sees as most critical to U.S. national security and defense. CNAS has sent fellows to Iraq as well as Afghanistan for separate projects on each front. Additionally, CNAS has worked on projects related to China, a potential rising competitor or ally, as well as the strategic significance of the Asian region overall.</td>
<td>1,172,861</td>
<td></td>
</tr>
<tr>
<td><strong>Outreach</strong> - CNAS hosts a number of initiatives focused on expanding understanding of these key national security matters, reaching out to a broad range of stakeholders in academia, think tanks, and government. The national security leaders forum serves as a platform for senior civilian and military leaders to address the Washington policy community and media on the most important national security issues of the day. Voices from the field provide an intimate venue for recently returned national security and defense practitioners to share their views and lessons learned. The writers in residence program provides some of America’s top commentators on national security, from the New York Times, Wall Street Journal, and Washington Post, the opportunity to develop and complete larger projects.</td>
<td>751,224</td>
<td></td>
</tr>
<tr>
<td><strong>Future Department of Defense (DOD)</strong> - Future of DOD projects at CNAS includes a series of publications focused on the military services branches and recommendations for improving capabilities to confront 21st century threats. Additionally, representatives from the United States Army, Navy, Marine Corps, and Air Force come to CNAS for a year as military fellows to publish on a wide range of topics and contribute to the Center’s policy work.</td>
<td>561,495</td>
<td></td>
</tr>
<tr>
<td><strong>Energy</strong> - Energy powers the American economy, but it also presents a threat as significant as any foreign army or terrorist group. This national security issue is further amplified by the future consequences of global climate change, which remain unclear but have the potential to be catastrophic for all nations economically, socially, politically, and militarily. CNAS’s energy projects take a deep look not only at the national security risks associated with climate change and energy demand, but looks toward means of global cooperation and ways of mitigating the effects, such as our climate change wargame that convened experts from across the world.</td>
<td>433,485</td>
<td></td>
</tr>
<tr>
<td><strong>Governance</strong> - CNAS’s governance projects are designed to provide policymakers with a clear-eyed assessment of why administrations often fail at the outset of taking power, particularly in national security and foreign policy, and to suggest how to prepare for and better conduct themselves and the system to protect U.S. national interests. Governance projects tackle issues ranging from presidential transitions, to utilizing the use of national scenario planning, to interagency planning and civilian capacity.</td>
<td>176,844</td>
<td></td>
</tr>
</tbody>
</table>

(Grants and allocations $ )
If this amount includes foreign grants, check here ▶
<table>
<thead>
<tr>
<th>(A) Name and address</th>
<th>(B) Title and average hours per week devoted to position</th>
<th>(C) Compensation (If not paid, enter -0-)</th>
<th>(D) Contributions to employee benefit plans &amp; deferred compensation plans</th>
<th>(E) Expense account and other allowances</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kurt Campbell</td>
<td>CEO 40 00</td>
<td>250,000</td>
<td>35,749</td>
<td>0</td>
</tr>
<tr>
<td>Michele Flournoy</td>
<td>President 40 00</td>
<td>250,001</td>
<td>30,638</td>
<td>0</td>
</tr>
<tr>
<td>Nate Tibbits</td>
<td>COO 40 00</td>
<td>178,166</td>
<td>30,777</td>
<td>0</td>
</tr>
<tr>
<td>The Hon Dr William J Perry</td>
<td>Chairman 2 00</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>The Hon Dr Madeleine K Albright</td>
<td>Board Member 2 00</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>The Hon Richard L Armitage</td>
<td>Board Member 2 00</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Norman R Augustine</td>
<td>Board Member 2 00</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Adm Dennis C Blair USN Ret</td>
<td>Board Member 2 00</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>The Hon Dr Richard J Danzig</td>
<td>Board Member 2 00</td>
<td>51,000</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>LtGen Gregory S Newbold USMC Ret</td>
<td>Board Member 2 00</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>(A) Name and address</td>
<td>(B) Title and average hours per week devoted to position</td>
<td>(C) Compensation (If not paid, enter -0-.)</td>
<td>(D) Contributions to employee benefit plans &amp; deferred compensation plans</td>
<td>(E) Expense account and other allowances</td>
</tr>
<tr>
<td>----------------------</td>
<td>--------------------------------------------------------</td>
<td>---------------------------------------------</td>
<td>--------------------------------------------------------------------</td>
<td>------------------------------------------</td>
</tr>
<tr>
<td>JOHN D PODESTA</td>
<td>BOARD MEMBER 2 00</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>1301 PENNSYLVANIA AVE NW STE 403 WASHINGTON, DC 20004</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>THE HON WILLIAM J LYNN</td>
<td>BOARD MEMBER 2 00</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>1301 PENNSYLVANIA AVE NW STE 403 WASHINGTON, DC 20004</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>THE HON DR LEO S MACKAY JR</td>
<td>BOARD MEMBER 2 00</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>1301 PENNSYLVANIA AVE NW STE 403 WASHINGTON, DC 20004</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>THE HON DR MITCHELL B REISS</td>
<td>BOARD MEMBER 2 00</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>1301 PENNSYLVANIA AVE NW STE 403 WASHINGTON, DC 20004</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
TY 2007 Gain/Loss from Sale of Other Assets Schedule

Name: CENTER FOR A NEW AMERICAN SECURITY INC  
EIN: 20-8084828

<table>
<thead>
<tr>
<th>Name</th>
<th>Date Acquired</th>
<th>How Acquired</th>
<th>Date Sold</th>
<th>Purchaser</th>
<th>Gross Sales Price</th>
<th>Basis</th>
<th>Basis Method</th>
<th>Sales Expenses</th>
<th>Total (net)</th>
<th>Accumulated Depreciation</th>
</tr>
</thead>
<tbody>
<tr>
<td>GAIN ON SALE OF EQUIPMENT</td>
<td>2007-12</td>
<td>PURCHASED</td>
<td>2007-12</td>
<td></td>
<td>10,044</td>
<td>8,104</td>
<td></td>
<td>0</td>
<td>1,940</td>
<td></td>
</tr>
</tbody>
</table>
TY 2007 Land etc. Schedule

**Name:** CENTER FOR A NEW AMERICAN SECURITY INC  
**EIN:** 20-8084828

<table>
<thead>
<tr>
<th>Category/Item</th>
<th>Cost/Other Basis</th>
<th>Accumulated Depreciation</th>
<th>Book Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>FURNITURE &amp; EQUIPMENT</td>
<td>435,529</td>
<td>98,109</td>
<td>337,420</td>
</tr>
<tr>
<td>LEASEHOLD IMPROVEMENTS</td>
<td>37,762</td>
<td>9,531</td>
<td>28,231</td>
</tr>
</tbody>
</table>
TY 2007 Other Assets Schedule

Name: CENTER FOR A NEW AMERICAN SECURITY INC
EIN: 20-8084828

<table>
<thead>
<tr>
<th>Description</th>
<th>Beginning of Year Amount</th>
<th>End of Year Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>SECURITY DEPOSITS</td>
<td></td>
<td>25,953</td>
</tr>
<tr>
<td></td>
<td></td>
<td>25,953</td>
</tr>
</tbody>
</table>
TY 2007 Other Liabilities Schedule

Name: CENTER FOR A NEW AMERICAN SECURITY INC  
EIN: 20-8084828

<table>
<thead>
<tr>
<th>Description</th>
<th>Beginning of Year Amount</th>
<th>End of Year Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>DEFERRED RENT</td>
<td>2,542</td>
<td>15,718</td>
</tr>
<tr>
<td>OBLIGATIONS UNDER CAPITAL LEASE</td>
<td>14,785</td>
<td>22,392</td>
</tr>
</tbody>
</table>
TY 2007 Self Dealing Statement

Name: CENTER FOR A NEW AMERICAN SECURITY INC  
EIN: 20-8084828

<table>
<thead>
<tr>
<th>Line Number</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>2c</td>
<td>RICHARD DANZIG, A BOARD MEMBER, HAS ENTERED INTO A CONSULTING AGREEMENT WITH CNAS TO SERVE AS A SENIOR FELLOW. CONSULTING EXPENSES FOR THE SENIOR FELLOW'S SPECIALIZED EXPERTISE IN TERRORISM AND BIO-TERRORISM FOR THE PERIOD FROM JULY 1, 2007 TO JUNE 30, 2008 WERE $51,000.</td>
</tr>
</tbody>
</table>