See a Social Security Number? Say Something!
Report Privacy Problems to https://public.resource.org/privacy
Or call the IRS Identity Theft Hotline at 1-800-908-4490
Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

For the 2006 calendar year, or tax year beginning , 2006, and ending

C

Houston Advanced Research Center
4800 Research Forest Drive
The Woodlands, TX 77381

D

Employer Identification Number
76-0038315

E

Telephone number
281-367-1314

F

Accounting method:
Cash

G

Web site: www.harc.edu

J

Organization type
(check only one)

X 501(c)

3 (insert no.)

4947(a)(1) or

527

K

Check here □ if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than $25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.

L

Gross receipts. Add lines 6b, 8b, 9b, and 10b to line 12

11,665,304.

Part I. Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions.)

1 Contributions, gifts, grants, and similar amounts received
   a Contributions to donor advised funds
   b Direct public support (not included on line 1a)
   c Indirect public support (not included on line 1a)
   d Government contributions (grants) (not included on line 1a)
   e Total (add lines 1 through 1d; cash $11,551,976. noncash $0)

2 Program service revenue including government fees and contracts (from Part VII, line 93)

3 Membership dues and assessments

4 Interest on savings and temporary cash investments

5 Dividends and interest from securities

6 Gross rents
   a Less rental expenses
   c Net rental income or (loss). Subtract line 6a from line 6b

7 Other investment income (describe)

8 Gross amount from sales of assets other than inventory
   a Less cost or other basis and sales expenses
   c Gain or (loss) (attach schedule)
   d Net gain or (loss) Combine line 8c, columns (A) and (B)

9 Special events and activities (attach schedule) if any amount is from gaming, check here □
   a Gross revenue (not including $ of contributions reported on line 1b)
   b Less, direct expenses other than fundraising expenses
   c Net income or (loss) from special events Subtract line 9b from line 9a

10 Gross sales of inventory, less returns and allowances
   a Less: cost of goods sold
   c Gross profit or (loss) from sales of inventory (attach schedule). Subtract line 10b from line 10a

11 Other revenue (from Part VII, line 103)

12 Total revenue. Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11

13 Program services (from line 44, column (B))

14 Management and general (from line 44, column (C))

15 Fundraising (from line 44, column (D))

16 Payments to affiliates (attach schedule)

17 Total expenses. Add lines 16 and 44, column (A)

18 Excess (or deficit) for the year. Subtract line 17 from line 12

19 Net assets or fund balances at beginning of year (from line 73, column (A))

20 Other changes in net assets or fund balances (attach explanation)

21 Net assets or fund balances at end of year. Combine lines 18, 19, and 20

BAA For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.
| Part II | Statement of Functional Expenses | All organizations must complete column (A) | Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others |
|---------------------------------|-----------------------------------------|------------------------------------------|
| Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I | (A) Total | (B) Program services | (C) Management and general | (D) Fundraising |
| 22a Grants paid from donor advised funds (attach sch) | | | | |
| (cash $ ) | | | | |
| (non-cash $ ) | | | | |
| If this amount includes foreign grants, check here □ | 22a | | | |
| 22b Other grants and allocations (att sch) | | | | |
| (cash $ ) | | | | |
| (non-cash $ ) | | | | |
| If this amount includes foreign grants, check here □ | 22b | | | |
| 23 Specific assistance to individuals (attach schedule) | 23 | | | |
| 24 Benefits paid to or for members (attach schedule) | 24 | | | |
| 25a Compensation of current officers, directors, key employees, etc. listed in Part V-A (attach sch) | 25a 417,974. | 0. | 417,974. | 0. |
| 25b Compensation of former officers, directors, key employees, etc. listed in Part V-B (attach sch) | 25b 0. | 0. | 0. | 0. |
| 25c Compensation and other distributions, not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) (attach schedule) | 25c 0. | 0. | 0. | 0. |
| 26 Salaries and wages of employees not included on lines 25a, b, and c | 26 2,686,765. | 2,296,735. | 370,098. | 19,932. |
| 27 Pension plan contributions not included on lines 25a, b, and c | 27 185,984. | 154,142. | 30,494. | 1,348. |
| 28 Employee benefits not included on lines 25a-27 | 28 856,791. | 710,103. | 140,479. | 6,209. |
| 29 Payroll taxes | 29 233,571. | 193,582. | 38,296. | 1,693. |
| 30 Professional fundraising fees | 30 | | | |
| 31 Accounting fees | 31 44,278. | 44,278. | | |
| 32 Legal fees | 32 60,936. | 815. | 60,121. | | |
| 33 Supplies | 33 361,894. | 261,180. | 100,714. | | |
| 34 Telephone | 34 57,190. | 24,674. | 32,516. | | |
| 35 Postage and shipping | 35 29,590. | 25,954. | 3,636. | | |
| 36 Occupancy | 36 349,828. | 64,810. | 285,018. | | |
| 37 Equipment rental and maintenance | 37 104,737. | 10,687. | 94,050. | | |
| 38 Printing and publications | 38 46,522. | 34,156. | 5,709. | 6,657. |
| 39 Travel | 39 264,946. | 206,919. | 56,184. | 1,843. |
| 40 Conferences, conventions, and meetings | 40 25,001. | 12,484. | 12,484. | 86. |
| 41 Interest | 41 41,957. | 41,957. | | | |
| 42 Depreciation, depletion, etc. (attach schedule) | 42 259,240. | 74,951. | 184,289. | | |
| 43 Other expenses not covered above (itemize): | | | | |
| b | 43b | | | |
| c | 43c | | | |
| d | 43d | | | |
| e | 43e | | | |
| f | 43f | | | |
| g | 43g | | | |
| 44 Total functional expenses. Add lines 22a through 42g (Organizations completing column (B) (D), carry these totals to lines 13-15) | 44 10,112,803. | 7,718,650. | 2,356,100. | 38,053. |

Joint Costs. Check □ if you are following SOP 98-2.

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? □ Yes X No

If "Yes," enter (i) the aggregate amount of these joint costs $, (ii) the amount allocated to Program services $, (iii) the amount allocated to Management and general $, and (iv) the amount allocated to Fundraising $.

BAA TEEAO102L 01/23/07

Form 990 (2006)
### Part III  Statement of Program Service Accomplishments

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization’s programs and accomplishments.

What is the organization’s primary exempt purpose?  
- Research for eco. benefit of public

All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)

<table>
<thead>
<tr>
<th>Program Service Expenses</th>
<th>(Required for 501(c)(3) and 4947(a)(1) trusts, but optional for others)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>a</strong> HARC serves as an unbiased, neutral organization that partners with universities, industry and governmental agencies to address complex and pressing issues relating to how people interact with ecosystems. By applying an interdisciplinary approach.</td>
<td></td>
</tr>
<tr>
<td>(Grants and allocations $ ) If this amount includes foreign grants, check here □</td>
<td></td>
</tr>
<tr>
<td><strong>b</strong> to research and policy priorities, HARC seeks to improve decision making and increase awareness of how science and technology can support and guide sustainable solutions. Areas of principal focus include ecosystems, water resources and policy.</td>
<td></td>
</tr>
<tr>
<td>(Grants and allocations $ ) If this amount includes foreign grants, check here □</td>
<td></td>
</tr>
<tr>
<td><strong>c</strong> air quality, clean energy solutions, the built environment and human and environmental health.</td>
<td></td>
</tr>
<tr>
<td>(Grants and allocations $ ) If this amount includes foreign grants, check here □</td>
<td>7,718,650.</td>
</tr>
<tr>
<td><strong>d</strong></td>
<td></td>
</tr>
<tr>
<td>(Grants and allocations $ ) If this amount includes foreign grants, check here □</td>
<td></td>
</tr>
<tr>
<td><strong>e</strong> Other program services</td>
<td></td>
</tr>
<tr>
<td>(Grants and allocations $ ) If this amount includes foreign grants, check here □</td>
<td></td>
</tr>
<tr>
<td><strong>f</strong> Total of Program Service Expenses (should equal line 44, column (B), Program services)</td>
<td>□</td>
</tr>
</tbody>
</table>

BAA

Form 990 (2006)
| 45 | Cash - non-interest-bearing | 28,372. | 45 | 32,264. |
| 46 | Savings and temporary cash investments | 29,000. | 46 | 264,872. |
| 47a | Accounts receivable | 47a | | |
| 47b | Less allowance for doubtful accounts | 47c | | |
| 48a | Pledges receivable | 81,930. | 48c | 81,930. |
| 48b | Less allowance for doubtful accounts | | | |
| 49 | Grants receivable | 2,614,804. | 49 | 2,812,554. |
| 50a | Receivables from current and former officers, directors, trustees, and key employees (attach schedule) | | | |
| 50b | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) (attach schedule) | | | |
| 51a | Other notes and loans receivable (attach schedule) | See St 2 | 302,180. | 51c | 302,180. |
| 51b | Less allowance for doubtful accounts | | | |
| 52 | Inventories for sale or use | | | 52 | |
| 53 | Prepaid expenses and deferred charges | | | 3,664. | 53 | 1,522. |
| 54a | Investments - publicly-traded securities | | | 54a | |
| 54b | Investments - other securities (attach sch) | Stmt 3 | Cost | FMV | 126,073. | 54b | 126,073. |
| 55a | Investments - land, buildings, & equipment basis | 55a | | |
| 55b | Less accumulated depreciation (attach schedule) | 55c | | |
| 56 | Investments - other (attach schedule) | | | 56 | |
| 57a | Land, buildings, and equipment basis | 7,252,455. | | |
| 57b | Less accumulated depreciation (attach schedule) | Statement 4 | 5,690,078. | 1,414,377. | 57c | 1,562,377. |
| 58 | Other assets, including program-related investments (describe | See Statement 5 | | | | |
| 59 | Total assets (must equal line 74). Add lines 45 through 58 | | | 5,790,928. | 59 | 6,424,935. |
| 60 | Accounts payable and accrued expenses | | | 2,055,260. | 60 | 2,195,016. |
| 61 | Grants payable | | | 61 | |
| 62 | Deferred revenue | | | 21,164. | 62 | 12,884. |
| 63 | Loans from officers, directors, trustees, and key employees (attach schedule) | | | 63 | |
| 64a | Tax-exempt bond liabilities (attach schedule) | | | 1,050,000. | 64b | |
| 64b | Mortgages and other notes payable (attach schedule) | | | |
| 65 | Other liabilities (describe | | | 65 | |
| 66 | Total liabilities. Add lines 60 through 65 | | | 3,126,424. | 66 | 2,207,900. |
| 67 | Organizations that follow SFAS 117, check here | X | and complete lines 67 through 69 and lines 73 and 74 | | |
| 68 | Unrestricted | | | 2,164,028. | 67 | 2,609,031. |
| 68 | Temporarily restricted | | | 500,476. | 68 | 1,608,004. |
| 69 | Permanently restricted | | | | | |
| 70 | Capital stock, trust principal, or current funds | | | 70 | |
| 71 | Paid-in or capital surplus, or land, building, and equipment fund | | | 71 | |
| 72 | Retained earnings, endowment, accumulated income, or other funds | | | 72 | |
| 73 | Total net assets or fund balances. Add lines 67 through 69 or lines 70 through 72. (Column A must equal line 19 and column B must equal line 21). | 2,664,504. | 73 | 4,217,035. |
| 74 | Total liabilities and net assets/fund balances. Add lines 66 and 73 | 5,790,928. | 74 | 6,424,935. |
### Part IV-A | Reconciliation of Revenue per Audited Financial Statements with Revenue per Return

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>a.</strong> Total revenue, gains, and other support per audited financial statements</td>
<td>a 11,665,304.</td>
</tr>
<tr>
<td><strong>b.</strong> Amounts included on line a but not on Part I, line 12</td>
<td></td>
</tr>
<tr>
<td>1. Net unrealized gains on investments</td>
<td>b1</td>
</tr>
<tr>
<td>2. Donated services and use of facilities</td>
<td>b2</td>
</tr>
<tr>
<td>3. Recoveries of prior year grants</td>
<td>b3</td>
</tr>
<tr>
<td>4. Other (specify)</td>
<td>b4</td>
</tr>
<tr>
<td>Add lines b1 through b4</td>
<td>b</td>
</tr>
<tr>
<td><strong>c.</strong> Subtract line b from line a</td>
<td>c 11,665,304.</td>
</tr>
<tr>
<td><strong>d.</strong> Amounts included on Part I, line 12, but not on line a:</td>
<td></td>
</tr>
<tr>
<td>1. Investment expenses not included on Part I, line 6b</td>
<td>d1</td>
</tr>
<tr>
<td>2. Other (specify)</td>
<td>d2</td>
</tr>
<tr>
<td>Add lines d1 and d2</td>
<td>d</td>
</tr>
<tr>
<td><strong>e.</strong> Total revenue (Part I, line 12). Add lines c and d</td>
<td>e 11,665,304.</td>
</tr>
</tbody>
</table>

### Part IV-B | Reconciliation of Expenses per Audited Financial Statements with Expenses per Return

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>a.</strong> Total expenses and losses per audited financial statements</td>
<td>a 10,112,803.</td>
</tr>
<tr>
<td><strong>b.</strong> Amounts included on line a but not on Part I, line 17</td>
<td></td>
</tr>
<tr>
<td>1. Donated services and use of facilities</td>
<td>b1</td>
</tr>
<tr>
<td>2. Prior year adjustments reported on Part I, line 20</td>
<td>b2</td>
</tr>
<tr>
<td>3. Losses reported on Part I, line 20</td>
<td>b3</td>
</tr>
<tr>
<td>4. Other (specify)</td>
<td>b4</td>
</tr>
<tr>
<td>Add lines b1 through b4</td>
<td>b</td>
</tr>
<tr>
<td><strong>c.</strong> Subtract line b from line a</td>
<td>c 10,112,803.</td>
</tr>
<tr>
<td><strong>d.</strong> Amounts included on Part I, line 17, but not on line a:</td>
<td></td>
</tr>
<tr>
<td>1. Investment expenses not included on Part I, line 6b</td>
<td>d1</td>
</tr>
<tr>
<td>2. Other (specify)</td>
<td>d2</td>
</tr>
<tr>
<td>Add lines d1 and d2</td>
<td>d</td>
</tr>
<tr>
<td><strong>e.</strong> Total expenses (Part I, line 17). Add lines c and d</td>
<td>e 10,112,803.</td>
</tr>
</tbody>
</table>

### Part V-A | Current Officers, Directors, Trustees, and Key Employees

<table>
<thead>
<tr>
<th>(A) Name and address</th>
<th>(B) Title and average hours per week devoted to position</th>
<th>(C) Compensation (if not paid, enter -0-)</th>
<th>(D) Contributions to employee benefit plans and deferred compensation plans</th>
<th>(E) Expense account and other allowances</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>See Statement 6</strong></td>
<td>372,559.</td>
<td>45,415.</td>
<td>0.</td>
<td></td>
</tr>
</tbody>
</table>

**BAA**

**TEEA0109L 01/18/07**

**Form 990 (2006)**
Part V-A | Current Officers, Directors, Trustees, and Key Employees (continued)

<table>
<thead>
<tr>
<th>No.</th>
<th>Description</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>75a</td>
<td>Enter the total number of officers, directors, and trustees permitted to vote on organization business as board meetings</td>
<td>13</td>
<td></td>
</tr>
<tr>
<td>b</td>
<td>Are any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, related to each other through family or business relationships? If 'Yes,' attach a statement that identifies the individuals and explains the relationship(s)</td>
<td>75b X</td>
<td></td>
</tr>
<tr>
<td>c</td>
<td>Do any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, receive compensation from any other organizations, whether tax exempt or taxable, that are related to the organization? See the instructions for the definition of 'related organization.'</td>
<td>75c X</td>
<td></td>
</tr>
<tr>
<td>d</td>
<td>Does the organization have a written conflict of interest policy?</td>
<td>75d</td>
<td></td>
</tr>
</tbody>
</table>

Part V-B | Former Officers, Directors, Trustees, and Key Employees That Received Compensation or Other Benefits

<table>
<thead>
<tr>
<th>(A) Name and address</th>
<th>(B) Loans and Advances</th>
<th>(C) Compensation (if not paid, enter -0-)</th>
<th>(D) Contributions to employee benefit plans and deferred compensation plans</th>
<th>(E) Expense account and other allowances</th>
</tr>
</thead>
<tbody>
<tr>
<td>None</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Part VI | Other Information (See the instructions.)

<table>
<thead>
<tr>
<th>No.</th>
<th>Description</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>76</td>
<td>Did the organization make a change in its activities or methods of conducting activities?</td>
<td></td>
<td>76 X</td>
</tr>
<tr>
<td>77</td>
<td>Were any changes made in the organizing or governing documents but not reported to the IRS?</td>
<td></td>
<td>77 X</td>
</tr>
<tr>
<td>78a</td>
<td>Did the organization have unrelated business gross income of $1,000 or more during the year covered by this return?</td>
<td></td>
<td>78a X</td>
</tr>
<tr>
<td>78b</td>
<td>Has it filed a tax return on Form 990-T for this year?</td>
<td></td>
<td>78b N/A</td>
</tr>
<tr>
<td>79</td>
<td>Was there a liquidation, dissolution, termination, or substantial contraction during the year?</td>
<td></td>
<td>79 X</td>
</tr>
<tr>
<td>80a</td>
<td>Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc. to any other exempt or nonexempt organization?</td>
<td></td>
<td>80a X</td>
</tr>
<tr>
<td>81a</td>
<td>Enter direct and indirect political expenditures. (See line 81 instructions.)</td>
<td></td>
<td>81a</td>
</tr>
<tr>
<td>81b</td>
<td>Did the organization file Form 1120-POL for this year?</td>
<td></td>
<td>81b X</td>
</tr>
<tr>
<td>Part VI Other Information (continued)</td>
<td>Yes</td>
<td>No</td>
<td></td>
</tr>
<tr>
<td>-------------------------------------</td>
<td>--</td>
<td>--</td>
<td></td>
</tr>
<tr>
<td>82 a Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b If 'Yes,' you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II (See instructions in Part III)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>83 a Did the organization comply with the public inspection requirements for returns and exemption applications?</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b Did the organization comply with the disclosure requirements relating to quid pro quo contributions?</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>84 a Did the organization solicit any contributions or gifts that were not tax deductible?</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>85 501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b Did the organization make only in-house lobbying expenditures of $2,000 or less?</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>c Dues, assessments, and similar amounts from members</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>d Section 162(e) lobbying and political expenditures</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>e Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>f Taxable amount of lobbying and political expenditures (line 85d less 85e)</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>g Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>h If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>86 501(c)(7) organizations Enter a Initiation fees and capital contributions included on line 12</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b Gross receipts, included on line 12, for public use of club facilities</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>87 501(c)(12) organizations Enter a Gross income from members or shareholders</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them)</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>88 a At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Part IX</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b At any time during the year, did the organization, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Part XI</td>
<td></td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>89 a 501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under section 4911 &amp; 4912 &amp; 4955 &amp; 4958; section 4911 &amp; 4912 &amp; 4955 &amp; 4958</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>b 501(c)(3) and 501(c)(4) organizations Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If 'Yes,' attach a statement explaining each transaction</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>c Enter Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>d Enter Amount of tax on line 89c, above, reimbursed by the organization</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>e All organizations At any time during the tax year, was the organization a party to a prohibited tax shelter transaction?</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>f All organizations Did the organization acquire a direct or indirect interest in any applicable insurance contract?</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>g For supporting organizations and sponsoring organizations maintaining donor advised funds Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>90 a List the states with which a copy of this return is filed</td>
<td>None</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b Number of employees employed in the pay period that includes March 12, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>91 a The books are in care of</td>
<td>Ivy Guice</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Located at</td>
<td>4800 Research Forest Drive, The Woodlands TX</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Telephone number</td>
<td>281-363-7901</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ZIP</td>
<td>77381</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If 'Yes,' enter the name of the foreign country</td>
<td>X</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.
### Part VI | Other Information (continued)

#### 92. Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 — Check here and enter the amount of tax-exempt interest received or accrued during the tax year.

<table>
<thead>
<tr>
<th>Part VII</th>
<th>Analysis of Income-Producing Activities (See the instructions.)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Note:</strong> Enter gross amounts unless otherwise indicated</td>
<td><strong>Unrelated business income</strong></td>
</tr>
<tr>
<td><strong>(A) Business code</strong></td>
<td><strong>(B) Amount</strong></td>
</tr>
<tr>
<td>93. Program service revenue</td>
<td></td>
</tr>
<tr>
<td>a. Conference/workshops</td>
<td></td>
</tr>
<tr>
<td>b. Honorarium</td>
<td></td>
</tr>
<tr>
<td>c. Rental tech companies</td>
<td></td>
</tr>
<tr>
<td>d. Royalty fee</td>
<td></td>
</tr>
<tr>
<td>e. Medicare/Medicaid payments</td>
<td></td>
</tr>
<tr>
<td>f. Fees &amp; contracts from government agencies</td>
<td></td>
</tr>
<tr>
<td>94. Membership dues and assessments</td>
<td></td>
</tr>
<tr>
<td>95. Interest on savings &amp; temporary cash inmind</td>
<td></td>
</tr>
<tr>
<td>96. Dividends &amp; interest from securities</td>
<td></td>
</tr>
<tr>
<td>97. Net rental income or (loss) from real estate</td>
<td>14</td>
</tr>
<tr>
<td>a. debt-financed property</td>
<td></td>
</tr>
<tr>
<td>b. not debt-financed property</td>
<td></td>
</tr>
<tr>
<td>98. Net rental income or (loss) from pers prop</td>
<td></td>
</tr>
<tr>
<td>99. Other investment income</td>
<td></td>
</tr>
<tr>
<td>100. Gain or (loss) from sales of assets other than inventory</td>
<td></td>
</tr>
<tr>
<td>101. Net income or (loss) from special events</td>
<td></td>
</tr>
<tr>
<td>102. Gross profit or (loss) from sales of inventory</td>
<td></td>
</tr>
<tr>
<td>103. Other revenue</td>
<td></td>
</tr>
<tr>
<td>a.</td>
<td></td>
</tr>
<tr>
<td>b.</td>
<td></td>
</tr>
<tr>
<td>c.</td>
<td></td>
</tr>
<tr>
<td>d.</td>
<td></td>
</tr>
<tr>
<td>e.</td>
<td></td>
</tr>
<tr>
<td>104. Subtotal (add columns (B), (D), and (E))</td>
<td></td>
</tr>
<tr>
<td>105. Total (add line 104, columns (B), (D), and (E))</td>
<td></td>
</tr>
</tbody>
</table>

**Note:** Line 105 plus line 1e, Part I, should equal the amount on line 12, Part I

### Part VIII | Relationship of Activities to the Accomplishment of Exempt Purposes (See the instructions.)

**Line No.**

| Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes). |
| See Statement 8 |

### Part IX | Information Regarding Taxable Subsidiaries and Disregarded Entities (See the instructions.)

**Name, address, and EIN of corporation, partnership, or disregarded entity**

<table>
<thead>
<tr>
<th><strong>(A) Name, address, and EIN</strong></th>
<th><strong>(B) Percentage of ownership interest</strong></th>
<th><strong>(C) Nature of activities</strong></th>
<th><strong>(D) Total income</strong></th>
<th><strong>(E) End-of-year assets</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>HARC Technologies, Inc.</td>
<td>100.000 % Technology</td>
<td>0.</td>
<td>6,026.</td>
<td></td>
</tr>
<tr>
<td>4800 Research Forest Dr.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>The Woodlands, TX 77381</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>76-0438640</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Part X | Information Regarding Transfers Associated with Personal Benefit Contracts (See the instructions.)

**Note:** if 'Yes' to (b), file Form 8870 and Form 4720 (see instructions)

| **a. Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?** | **Yes** | **X** | **No** |
| **b. Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?** | **Yes** | **X** | **No** |

---

**BAA**

TEEAD0108L 04/04/07 Form 990 (2006)
### Part XI  Information Regarding Transfers To and From Controlled Entities

Complete only if the organization is a controlling organization as defined in section 512(b)(13).

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>106</td>
<td>Did the reporting organization <strong>make</strong> any transfers <strong>to</strong> a controlled entity as defined in section 512(b)(13) of the Code?</td>
<td>X</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Name, address, of each controlled entity</th>
<th>Employer Identification Number</th>
<th>Description of transfer</th>
<th>Amount of transfer</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td></td>
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<td></td>
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<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| 107 | Did the reporting organization **receive** any transfers **from** a controlled entity as defined in section 512(b)(13) of the Code? | X |

<table>
<thead>
<tr>
<th>Name, address, of each controlled entity</th>
<th>Employer Identification Number</th>
<th>Description of transfer</th>
<th>Amount of transfer</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### 108 Did the organization have a binding written contract in effect on August 17, 2006, covering the interest, rents, royalties, and annuities described in question 107 above?

Yes | X

**Signature**

<table>
<thead>
<tr>
<th>Date</th>
<th>11/17/2007</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Preparer's signature</th>
<th>James Last</th>
<th>Date</th>
<th>Edward Lee</th>
<th>Preparer's SSN or PTIN (See General Instructions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Name (or yours if self-employed), address, and ZIP + 4</td>
<td>Blazek &amp; Vetterling LLP</td>
<td>Check if self-employed</td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>2900 Weslayan, Suite 200</td>
<td>Houston, TX 77027-5132</td>
<td>Phone no</td>
<td>(713) 439-5739</td>
<td></td>
</tr>
</tbody>
</table>

**Form 990 (2006)**
## Part I  Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees

(See instructions. List each one. If there are none, enter 'None'.)

<table>
<thead>
<tr>
<th>Name and address</th>
<th>Title and average hours per week devoted to position</th>
<th>Compensation (in $)</th>
<th>Contributions to employee benefit plans and deferred compensation</th>
<th>Expense account and other allowances</th>
</tr>
</thead>
<tbody>
<tr>
<td>Terry Kunz, The Woodlands, TX</td>
<td>Sr Scientist</td>
<td>40</td>
<td>145,719.</td>
<td>13,201.</td>
</tr>
<tr>
<td>Richard C. Haupt, Same as above</td>
<td>Sr Scientist</td>
<td>40</td>
<td>128,465.</td>
<td>23,949.</td>
</tr>
<tr>
<td>Daniel Bullock, Same as above,</td>
<td>Rsrch Scientist</td>
<td>40</td>
<td>121,944.</td>
<td>23,393.</td>
</tr>
<tr>
<td>Brian K. Yeoman, Same as above,</td>
<td>Sr Scientist</td>
<td>40</td>
<td>120,677.</td>
<td>10,960.</td>
</tr>
<tr>
<td>Mary Hastings, Same as above,</td>
<td>Director STP</td>
<td>40</td>
<td>116,888.</td>
<td>17,384.</td>
</tr>
</tbody>
</table>

Total number of other employees paid over $50,000: **24**

## Part II - A  Compensation of the Five Highest Paid Independent Contractors for Professional Services

(See instructions. List each one (whether individuals or firms). If there are none, enter 'None'.)

<table>
<thead>
<tr>
<th>Name and address</th>
<th>Type of service</th>
<th>Compensation (in $)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Susan B. Russ, 2222 Seven Oak Drive Kingwood, TX 77345</td>
<td>Consultant</td>
<td>180,000.</td>
</tr>
<tr>
<td>Robert Half Mgmt. Resources, P.O. Box 60000 San Francisco, CA 94160</td>
<td>Consultant</td>
<td>95,267.</td>
</tr>
<tr>
<td>Wong, Cabella, Lutsch, Rutherford &amp; Brucculeri, 20333 SH 249 #600 Houston, TX 77070</td>
<td>Consultant</td>
<td>65,147.</td>
</tr>
<tr>
<td>John Baldwing, P.O. Box 1203 Anna, TX 75409</td>
<td>Consultant</td>
<td>60,300.</td>
</tr>
</tbody>
</table>

Total number of others receiving over $50,000 for professional services: **0**

## Part II - B  Compensation of the Five Highest Paid Independent Contractors for Other Services

(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter 'None'. See instructions.)

<table>
<thead>
<tr>
<th>Name and address</th>
<th>Type of service</th>
<th>Compensation (in $)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Texas A&amp;M Research Foundation, PO Box 201918 Dallas, TX 75320</td>
<td>Research svcs</td>
<td>663,876.</td>
</tr>
<tr>
<td>University of Houston, PO Box 988 Houston, TX 77001</td>
<td>Research svcs</td>
<td>510,697.</td>
</tr>
<tr>
<td>Environ Intern'l Corp., P.O. Box 8500-1980 Philadelphia, PA 19178</td>
<td>Research svcs</td>
<td>360,843.</td>
</tr>
<tr>
<td>Texas Engineering Experiment Station, 3000 TAMU College Station, TX 77843</td>
<td>Research svcs</td>
<td>269,611.</td>
</tr>
<tr>
<td>Univ. of Texas at Austin, P.O. Box 7159 Austin, TX 78713</td>
<td>Research svcs</td>
<td>262,275.</td>
</tr>
</tbody>
</table>

Total number of other contractors receiving over $50,000 for other services: **7**

---

**BAA** For Paperwork Reduction Act Notice, see the Instructions for Form 990 and Form 990-EZ.

Schedule A (Form 990 or 990-EZ) 2006
<table>
<thead>
<tr>
<th>Part II</th>
<th>Statements About Activities (See instructions.)</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If ‘Yes,’ enter the total expenses paid or incurred in connection with the lobbying activities: ( \text{\textgreater} ) ( $50,463 ). (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B.)</td>
<td>1</td>
<td>X</td>
</tr>
<tr>
<td>Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking ‘Yes’ must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is ‘Yes,’ attach a detailed statement explaining the transactions.)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>a. Sale, exchange, or leasing of property?</td>
<td>2a</td>
<td>X</td>
</tr>
<tr>
<td></td>
<td>b. Lending of money or other extension of credit?</td>
<td>2b</td>
<td>X</td>
</tr>
<tr>
<td></td>
<td>c. Furnishing of goods, services, or facilities?</td>
<td>2c</td>
<td>X</td>
</tr>
<tr>
<td></td>
<td>d. Payment of compensation (or payment or reimbursement of expenses if more than $1,000)?</td>
<td>2d</td>
<td>X</td>
</tr>
<tr>
<td></td>
<td>e. Transfer of any part of its income or assets?</td>
<td>2e</td>
<td>X</td>
</tr>
<tr>
<td>3</td>
<td>Did the organization make grants for scholarships, fellowships, student loans, etc.? (If ‘Yes,’ attach an explanation of how the organization determines that recipients qualify to receive payments.)</td>
<td>3a</td>
<td>X</td>
</tr>
<tr>
<td></td>
<td>a. Did the organization have a section 403(b) annuity plan for its employees?</td>
<td>3b</td>
<td>X</td>
</tr>
<tr>
<td></td>
<td>b. Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? If ‘Yes,’ attach a detailed statement.</td>
<td>3c</td>
<td>X</td>
</tr>
<tr>
<td></td>
<td>d. Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?</td>
<td>3d</td>
<td>X</td>
</tr>
<tr>
<td>4</td>
<td>a. Did the organization maintain any donor advised funds? If ‘Yes,’ complete lines 4b through 4g. If ‘No,’ complete lines 4f and 4g.</td>
<td>4a</td>
<td>X</td>
</tr>
<tr>
<td></td>
<td>b. Did the organization make any taxable distributions under section 4966?</td>
<td>4b</td>
<td>N/A</td>
</tr>
<tr>
<td></td>
<td>c. Did the organization make a distribution to a donor, donor advisor, or related person?</td>
<td>4c</td>
<td>N/A</td>
</tr>
<tr>
<td></td>
<td>d. Enter the total number of donor advised funds owned at the end of the tax year: ( \text{\textgreater} )</td>
<td>N/A</td>
<td></td>
</tr>
<tr>
<td></td>
<td>e. Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year: ( \text{\textgreater} )</td>
<td>N/A</td>
<td></td>
</tr>
<tr>
<td></td>
<td>f. Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts: ( \text{\textgreater} )</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td></td>
<td>g. Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year: ( \text{\textgreater} )</td>
<td>0.</td>
<td></td>
</tr>
</tbody>
</table>
Schedule A (Form 990 or 990-EZ) 2006  Houston Advanced Research Center  76-0038315  Page 3

Part IV  Reason for Non-Private Foundation Status (See instructions.)

I certify that the organization is not a private foundation because it is. (Please check only ONE applicable box.)

5  □ A church, convention of churches, or association of churches  Section 170(b)(1)(A)(i).

6  □ A school  Section 170(b)(1)(A)(ii). (Also complete Part V.)

7  □ A hospital or a cooperative hospital service organization  Section 170(b)(1)(A)(iii).

8  □ A federal, state, or local government or governmental unit  Section 170(b)(1)(A)(v).

9  □ A medical research organization operated in conjunction with a hospital.  Section 170(b)(1)(A)(vi)  Enter the hospital's name, city, and state ➤

10 □ An organization operated for the benefit of a college or university owned or operated by a governmental unit.  Section 170(b)(1)(A)(vi). (Also complete the Support Schedule in Part IV-A.)

11a □ An organization that normally receives a substantial part of its support from a governmental unit or from the general public.  Section 170(b)(1)(A)(vi). (Also complete the Support Schedule in Part IV-A.)

11b □ A community trust  Section 170(b)(1)(A)(vi). (Also complete the Support Schedule in Part IV-A.)

12 X An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions – subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975.  See section 509(a)(2). (Also complete the Support Schedule in Part IV-A.)

13 □ An organization that is not controlled by any disqualified persons (other than foundation managers) and otherwise meets the requirements of section 509(a)(3). Check the box that describes the type of supporting organization ➤

Type I  Type II  Type III-Functionally Integrated  Type III-Other

Provide the following information about the supported organizations. (See instructions.)

<table>
<thead>
<tr>
<th>(a) Name(s) of supported organization(s)</th>
<th>(b) Employer identification number (EIN)</th>
<th>(c) Type of organization (described in lines 5 through 12 above or IRC section)</th>
<th>(d) Is the supported organization listed in the supporting organization's governing documents?</th>
<th>(e) Amount of support</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td></td>
<td></td>
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<td></td>
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<td></td>
</tr>
</tbody>
</table>

Total ➤ 0.

14 □ An organization organized and operated to test for public safety  Section 509(a)(4). (See instructions.)
Part IV-A  Support Schedule

(Complete only if you checked a box on line 10, 11, or 12.) **Use cash method of accounting.**

**Note:** You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in)</th>
<th>(a) 2005</th>
<th>(b) 2004</th>
<th>(c) 2003</th>
<th>(d) 2002</th>
<th>(e) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>15 Gifts, grants, and contributions received</td>
<td>9,945,099</td>
<td>6,725,568</td>
<td>7,328,558</td>
<td>5,456,757</td>
<td>29,455,982</td>
</tr>
<tr>
<td>16 Membership fees received</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc. purpose</td>
<td>145,305</td>
<td>257,779</td>
<td>329,566</td>
<td>2,649,799</td>
<td>3,382,449</td>
</tr>
<tr>
<td>18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975</td>
<td>28,239</td>
<td>135</td>
<td>4,589</td>
<td>18,400</td>
<td>51,363</td>
</tr>
<tr>
<td>19 Net income from unrelated business activities not included in line 18</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>22 Other income Attach a schedule. Do not include gain or (loss) from sale of capital assets</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>23 Total of lines 15 through 22</td>
<td>10,118,643</td>
<td>6,983,482</td>
<td>7,662,713</td>
<td>8,124,956</td>
<td>32,889,794</td>
</tr>
<tr>
<td>24 Line 23 minus line 17</td>
<td>9,973,338</td>
<td>6,725,703</td>
<td>7,333,147</td>
<td>5,475,157</td>
<td>29,507,345</td>
</tr>
<tr>
<td>25 Enter 1% of line 23</td>
<td>101,186</td>
<td>69,835</td>
<td>76,627</td>
<td>81,250</td>
<td></td>
</tr>
</tbody>
</table>

26 Organizations described on lines 10 or 11:
- a Enter 2% of amount in column (e), line 24 N/A ▶ 26a
- b Prepare a list for your records showing the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2003 through 2005 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all amounts in excess of $25,000. ▶ 26b
- c Total support for section 509(a)(1) test. Enter line 24, column (e) ▶ 26c
- d Add Amounts from column (e) for lines 18-22 ▶ 26d
- e Public support (line 26c minus line 26d total) ▶ 26e
- f Public support percentage (line 26e (numerator) divided by line 26c (denominator)) ▶ 26f

27 Organizations described on line 12:
- a For amounts included in lines 15, 16, and 17 that were received from a 'disqualified person', prepare a list for your records showing the name of, and total amounts received in each year from, each disqualified person. Do not file this list with your return. Enter the sum of such amounts for each year:
  - (2005) 2,000,000
  - (2004) 2,100,000
  - (2003) 3,690,493
  - (2002) 5,257,313
- b For any amount included in line 17 that was received from another person (other than 'disqualified persons'), prepare a list for your records showing the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) $5,000. (Include in the list organizations described in lines 5 through 11b. as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year:
  - (2005) 0
  - (2004) 0
  - (2003) 0
  - (2002) 59,527
- c Add. Amounts from column (e) for lines 15-17 ▶ 27c
- d Add: Line 27a total: 13,047,806. and line 27b total ▶ 27d
- e Public support (line 27c total minus line 27d total) ▶ 27e
- f Total support for section 509(a)(2) test. Enter amount from line 23, column (e) ▶ 27f
- g Public support percentage (line 27e (numerator) divided by line 27f (denominator)) ▶ 27g
- h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator)) ▶ 27h

28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2002 through 2005, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15
29  Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?  

30  Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?  

31  Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? 

   If 'Yes,' please describe; if 'No,' please explain. (If you need more space, attach a separate statement.)  

32  Does the organization maintain the following:  

   a  Records indicating the racial composition of the student body, faculty, and administrative staff? 

   b  Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?  

   c  Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?  

   d  Copies of all material used by the organization or on its behalf to solicit contributions? 

      If you answered 'No' to any of the above, please explain. (If you need more space, attach a separate statement.)  

33  Does the organization discriminate by race in any way with respect to:  

   a  Students' rights or privileges?  

   b  Admissions policies?  

   c  Employment of faculty or administrative staff?  

   d  Scholarships or other financial assistance?  

   e  Educational policies?  

   f  Use of facilities?  

   g  Athletic programs?  

   h  Other extracurricular activities? 

      If you answered 'Yes' to any of the above, please explain. (If you need more space, attach a separate statement.)  

34a  Does the organization receive any financial aid or assistance from a governmental agency?  

34b  Has the organization's right to such aid ever been revoked or suspended? 

      If you answered 'Yes' to either 34a or b, please explain using an attached statement.  

35  Does the organization certify that it has complied with the applicable requirements of sections 401 through 405 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If 'No,' attach an explanation.
### Part VI-A  Lobbying Expenditures by Electing Public Charities

(See instructions)

(To be completed ONLY by an eligible organization that filed Form 5768)

<table>
<thead>
<tr>
<th>Check □ a if the organization belongs to an affiliated group</th>
<th>Check □ b if you checked 'a' and 'limited control' provisions apply</th>
</tr>
</thead>
</table>

#### Limits on Lobbying Expenditures

(The term 'expenditures' means amounts paid or incurred.)

- **36** Total lobbying expenditures to influence public opinion (grassroots lobbying)
- **37** Total lobbying expenditures to influence a legislative body (direct lobbying)
- **38** Total lobbying expenditures (add lines 36 and 37)
- **39** Other exempt purpose expenditures
- **40** Total exempt purpose expenditures (add lines 38 and 39)
- **41** Lobbying nontaxable amount. Enter the amount from the following table:

  **If the amount on line 40 is**
  **The lobbying nontaxable amount is**
  - Not over $500,000
  - Over $500,000 but not over $1,000,000
  - Over $1,000,000 but not over $1,500,000
  - Over $1,500,000 but not over $17,000,000
  - Over $17,000,000

- **42** Grassroots nontaxable amount (enter 25% of line 41)
- **43** Subtract line 42 from line 36; Enter -0- if line 42 is more than line 36
- **44** Subtract line 41 from line 38; Enter -0- if line 41 is more than line 38

**Caution:** If there is an amount on either line 43 or line 44, you must file Form 4720

#### 4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50.)

#### Lobbying Expenditures During 4-Year Averaging Period

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in)</th>
<th>(a) 2006</th>
<th>(b) 2005</th>
<th>(c) 2004</th>
<th>(d) 2003</th>
<th>(e) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>45</td>
<td>Lobbying nontaxable amount</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>46</td>
<td>Lobbying ceiling amount (150% of line 45(e))</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>47</td>
<td>Total lobbying expenditures</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>48</td>
<td>Grassroots nontaxable amount</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>49</td>
<td>Grassroots ceiling amount (150% of line 48(e))</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>50</td>
<td>Grassroots lobbying expenditures</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Part VI-B  Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See instructions.)

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:

- a Volunteers
- b Paid staff or management (include compensation in expenses reported on lines c through h.)
- c Media advertisements
- d Mailings to members, legislators, or the public
- e Publications, or published or broadcast statements
- f Grants to other organizations for lobbying purposes
- g Direct contact with legislators, their staffs, government officials, or a legislative body
- h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- i Total lobbying expenditures (add lines c through h.)

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>X</td>
<td></td>
<td>50,463.</td>
</tr>
<tr>
<td>X</td>
<td></td>
<td>50,463.</td>
</tr>
</tbody>
</table>

See Statement 9

### Schedule A (Form 990 or 990-EZ) 2006

**Page 6**

**Houston Advanced Research Center**

**Schedule A (Form 990 or 990-EZ) 2006**

**76-0038315**

**N/A**

**TEEAA04SL 01/19/07**
### Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

**51** Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

- **a Transfers from the reporting organization to a noncharitable exempt organization of**
  - (i) Cash
  - (ii) Other assets
  - **b Other transactions.**
    - (i) Sales or exchanges of assets with a noncharitable exempt organization
    - (ii) Purchases of assets from a noncharitable exempt organization
    - (iii) Rental of facilities, equipment, or other assets
    - (iv) Reimbursement arrangements
    - (v) Loans or loan guarantees
    - (vi) Performance of services or membership or fundraising solicitations
  - **c Sharing of facilities, equipment, mailing lists, other assets, or paid employees**

<table>
<thead>
<tr>
<th>(a) Line no</th>
<th>(b) Amount involved</th>
<th>(c) Name of noncharitable exempt organization</th>
<th>(d) Description of transfers, transactions, and sharing arrangements</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
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</tr>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**52a** Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?

- **b If "Yes," complete the following schedule**

<table>
<thead>
<tr>
<th>(a) Name of organization</th>
<th>(b) Type of organization</th>
<th>(c) Description of relationship</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Federal Statements

Houston Advanced Research Center

2006

Statement 1
Form 990, Part II, Line 43
Other Expenses

<table>
<thead>
<tr>
<th></th>
<th>(A) Total</th>
<th>(B) Program Services</th>
<th>(C) Management &amp; General</th>
<th>(D) Fundraising</th>
</tr>
</thead>
<tbody>
<tr>
<td>Awards/Honorariums</td>
<td>11,100.</td>
<td>11,100.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bad debt expense</td>
<td>55,878.</td>
<td>30,878.</td>
<td>25,000.</td>
<td></td>
</tr>
<tr>
<td>Computer/Technology</td>
<td>38,710.</td>
<td>38,710.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dues &amp; Subscriptions</td>
<td>23,346.</td>
<td>11,602.</td>
<td>11,744.</td>
<td></td>
</tr>
<tr>
<td>Entertainment</td>
<td>9,235.</td>
<td>16.</td>
<td>9,219.</td>
<td></td>
</tr>
<tr>
<td>Other communications</td>
<td>12,375.</td>
<td>7,243.</td>
<td>4,847.</td>
<td>285.</td>
</tr>
<tr>
<td>Other Expenses</td>
<td>25,555.</td>
<td>6,484.</td>
<td>19,071.</td>
<td></td>
</tr>
<tr>
<td>Other professional fees</td>
<td>436,899.</td>
<td>148,107.</td>
<td>288,792.</td>
<td></td>
</tr>
<tr>
<td>Project Cost Overrun</td>
<td>781.</td>
<td>781.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Promotion/Publicity</td>
<td>6,151.</td>
<td>1,188.</td>
<td>4,963.</td>
<td></td>
</tr>
<tr>
<td>Staff development</td>
<td>24,693.</td>
<td>3,645.</td>
<td>21,048.</td>
<td></td>
</tr>
<tr>
<td>Subcontracts</td>
<td>3,387,704.</td>
<td>3,387,704.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 4,085,599.</strong></td>
<td><strong>$ 3,647,458.</strong></td>
<td><strong>$ 437,856.</strong></td>
<td><strong>$ 285.</strong></td>
</tr>
</tbody>
</table>

Statement 2
Form 990, Part IV, Line 51
Other Notes and Loans Receivable

<table>
<thead>
<tr>
<th>Other Notes and Loans</th>
<th>Balance Due</th>
<th>Allowance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Texas Environmental</td>
<td>$ 302,180.</td>
<td>$ 0.</td>
</tr>
<tr>
<td><strong>Total Other Notes and Loans</strong></td>
<td>$ 302,180.</td>
<td>$ 0.</td>
</tr>
<tr>
<td><strong>Total Net Receivables</strong></td>
<td>$ 302,180.</td>
<td></td>
</tr>
</tbody>
</table>

Statement 3
Form 990, Part IV, Line 54b
Investments - Other Securities

<table>
<thead>
<tr>
<th>Other Securities</th>
<th>Valuation Method</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>HARC Technologies, Inc.</td>
<td>Cost</td>
<td>$ 126,000.</td>
</tr>
<tr>
<td>ATNG Stock</td>
<td>Cost</td>
<td>$ 73.</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>$ 126,073.</td>
</tr>
</tbody>
</table>
Statement 4
Form 990, Part IV, Line 57
Land, Buildings, and Equipment

<table>
<thead>
<tr>
<th>Category</th>
<th>Basis</th>
<th>Accum. Deprec.</th>
<th>Book Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Machinery and Equipment</td>
<td>$6,288,599.</td>
<td>$5,258,214.</td>
<td>$1,030,385.</td>
</tr>
<tr>
<td>Improvements</td>
<td>$963,856.</td>
<td>$431,864.</td>
<td>$531,992.</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$7,252,455.</strong></td>
<td><strong>$5,690,078.</strong></td>
<td><strong>$1,562,377.</strong></td>
</tr>
</tbody>
</table>

Statement 5
Form 990, Part IV, Line 58
Other Assets

Prepaid Rent

Total $1,241,163.

Statement 6
Form 990, Part V-A
List of Officers, Directors, Trustees, and Key Employees

<table>
<thead>
<tr>
<th>Name and Address</th>
<th>Title and Average Hours Per Week Devoted</th>
<th>Compensation</th>
<th>Contribution to EBP &amp; DC</th>
<th>Expense Account/Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Robert Harriss</td>
<td>Pres. From 6/1 40</td>
<td>$115,965.</td>
<td>$7,200.</td>
<td>0.</td>
</tr>
<tr>
<td>4800 Research Forest Drive</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>The Woodlands, TX 77381</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Larry Lester</td>
<td>Vice President 40</td>
<td>$153,909.</td>
<td>$17,786.</td>
<td>0.</td>
</tr>
<tr>
<td>4800 Research Forest Drive</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>The Woodlands, TX 77381</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>J. Todd Mitchell</td>
<td>Chairman 40</td>
<td>0.</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>4800 Research Forest Drive</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>The Woodlands, TX 77381</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ivy Guice</td>
<td>Secretary/CFO 40</td>
<td>$102,685.</td>
<td>$20,429.</td>
<td>0.</td>
</tr>
<tr>
<td>4800 Research Forest Drive</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>The Woodlands, TX 77381</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dr. Richard Ewing</td>
<td>Director 1</td>
<td>0.</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>4800 Research Forest Drive</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>The Woodlands, TX 77381</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>John R. Butler, Jr.</td>
<td>Director 1</td>
<td>0.</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>4800 Research Forest Drive</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>The Woodlands, TX 77381</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Elizabeth Lyons Ghrist</td>
<td>Director 1</td>
<td>0.</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>4800 Research Forest Drive</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>The Woodlands, TX 77381</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Statement 6 (continued)
Form 990, Part V-A
List of Officers, Directors, Trustees, and Key Employees

<table>
<thead>
<tr>
<th>Name and Address</th>
<th>Title and Average Hours Per Week Devoted</th>
<th>Compensation</th>
<th>Contribution to EBP &amp; DC</th>
<th>Expense Account/Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dr. Norman Hackerman 4800 Research Forest Drive The Woodlands, TX 77381</td>
<td>Director</td>
<td>$</td>
<td>0.</td>
<td>$</td>
</tr>
<tr>
<td>Dr. William J. Merrell 4800 Research Forest Drive The Woodlands, TX 77381</td>
<td>Director</td>
<td>1</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>George P. Mitchell 4800 Research Forest Drive The Woodlands, TX 77381</td>
<td>Director</td>
<td>1</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>Dr. Greg Mitchell 4800 Research Forest Drive The Woodlands, TX 77381</td>
<td>Director</td>
<td>1</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>Dr. Ronald J. Robinson 4800 Research Forest Drive The Woodlands, TX 77381</td>
<td>Director</td>
<td>1</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>Dr. Jay Gogue 4800 Research Forest Drive The Woodlands, TX 77381</td>
<td>Director</td>
<td>1</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>Thad &quot;Bo&quot; Smith 4800 Research Forest Drive The Woodlands, TX 77381</td>
<td>Director</td>
<td>1</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>Spiros Vassilakis 4800 Research Forest Drive The Woodlands, TX 77381</td>
<td>Director</td>
<td>1</td>
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</tbody>
</table>

Total $372,559. $45,415. $0.

Statement 7
Form 990, Part V-A, Line 75b
Compensation Paid to Related Individuals

Name and Relationship

George P. Mitchell is the father of Todd Mitchell and Greg Mitchell.

George P. Mitchell is the President of GPM, Inc. where Spiros Vissilakis is employed.
Statement 8  
Form 990, Part VIII  
Relationship of Activities to the Accomplishment of Exempt Purposes

<table>
<thead>
<tr>
<th>Line #</th>
<th>Explanation of Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>93a</td>
<td>Conferences / workshops are held to present research findings to date to the organization's supporters and the general public.</td>
</tr>
<tr>
<td>93b</td>
<td>Honorarium received for researchers time and effort to provide the organization's research findings to the public.</td>
</tr>
<tr>
<td>93c</td>
<td>Space in HARC's facilities are rented to emerging research projects in order to allow proximity and to promote sharing of information.</td>
</tr>
<tr>
<td>93d</td>
<td>Royalty received for HARC developed microarray technology.</td>
</tr>
</tbody>
</table>

Statement 9  
Schedule A, Part III, Line 2  
Transactions with Trustees, Directors, Etc.

The Houston Advanced Research Center reimbursed the following key employees for expenses they incurred on behalf of the organization under an accountable plan.

- Robert Harriss: $2,713
- Larry Lester: $2,978
- Ivy Guice: $4,094

Statement 10  
Schedule A, Part VI-B, Line i  
Descriptions of the Lobbying Activities

Houston Advanced Research Center employs consultants to lobby to the US Congress to increase appropriations to fund research that HARC conducts.
<table>
<thead>
<tr>
<th>No.</th>
<th>Description</th>
<th>Date Acquired</th>
<th>Date Sold</th>
<th>Cost/ Basis</th>
<th>Bus Pct</th>
<th>Cur 179/ SDA</th>
<th>Prior 179/ SDA/ Depr</th>
<th>Depreciation Method</th>
<th>Life</th>
<th>Current Depr</th>
</tr>
</thead>
<tbody>
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<tr>
<td>5</td>
<td>Renovations/Improvements</td>
<td>Various</td>
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<td>963,855</td>
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<td>321,380</td>
<td>S/L 10</td>
<td>110,484</td>
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<td>Total Improvements</td>
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<td>321,380</td>
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<tr>
<td>1</td>
<td>Furniture &amp; Equipment</td>
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<td>1,187,253</td>
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<td>1,040,134</td>
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<td>5,430,839</td>
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</table>